



Invitation to the 2023 Annual General Meeting of Shareholders

on Wednesday, April 26, 2023 at 14:00 hours,
via electronic media
(E-Meeting)

For Inquiries about E-Meeting System/Technical Support, Please contact Call Center : 0-2079-1811 available from
April 17-26, 2023 during 08:30 –17:30 hours or until the meeting adjourned. (Business days only)

Ref. NCH 008 / 2023

March 10, 2023

Subject: Invitation to the 2023 Annual General Meeting of Shareholders

To: Shareholders

N.C. Housing Public Company Limited

- Attachments:
1. Copy of the Minutes of the 2022 Annual General Meeting of Shareholders
 2. 2022 Annual Report (Form 56-1 One Report) in QR CODE format
 3. Profiles of the persons who are nominated to be elected as directors of the Company.
 4. Profiles of the Independent Directors who is proposed to be a proxy of shareholders in case of proxy granting.
 5. Definition of Independent Director of the Company
 6. Proxy form B
 7. Company's Articles of Associations relating to the General Meeting of Shareholders
 8. Guidelines for attending the Annual General Meeting of Shareholders via electronic media (E-Meeting)
 9. Acceptance for the invitation of online meeting of N.C. Housing Public Company Limited
 10. Privacy Notice

The Board of Directors of N.C. Housing Public Company Limited (the "Company") resolved that the 2023 Annual General Meeting of Shareholders (the "Meeting") will be held on Wednesday, April 26, 2023 at 14:00 hours, via electronic media (E-Meeting) only, in compliance with the Emergency decree on Electronic Meeting and other related laws and regulations, to consider matters according to the agenda items as follows:

Agenda 1 To consider certifying the Minutes of the 2022 Annual General Meeting of Shareholders

Consideration: The 2022 Annual General Meeting of Shareholders was convened on April 27, 2022, for which the Minutes has been attached herewith. (Attachment 1)

The Board's opinion: The Board deemed it appropriate to propose the shareholders consider certifying the said Minutes of the 2022 Annual General Meeting of Shareholders.

Required votes for approval: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 2 To consider and acknowledge the Company's operating results for the fiscal year 2022

Consideration: Both the Board of Directors' Report and the Company's operating result have been included in the Company's 2022 Annual Report (Form 56-1 One Report) in QR Code, which was delivered to the shareholders, together with this meeting invitation. (Attachment 2)

The Board's opinion: The shareholders are recommended to acknowledge the operating results for the fiscal year 2022 and the report of the Board of Directors.

Required votes for approval: Agenda for acknowledgement; therefore, no voting is required.

Agenda 3 To consider and approve the Financial Statements for the year 2022 ended December 31, 2022

Consideration: The Company's Financial Statements for the fiscal year 2022 ended December 31, 2022, as shown in the Company's 2022 Annual Report (Form 56-1 One Report) in QR Code, were audited and certified by the Company's auditor and delivered to the shareholders, together with this meeting invitation. (Attachment 2)

The Board's opinion: The shareholders are recommended to approve the Financial Statements for the fiscal year 2022 ended December 31, 2022, which were audited and certified by the Company's auditor.

Required votes for approval: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 4 To consider and approve the allocation of profit from the operating results of the fiscal year 2022 and dividend payment

Consideration: Under Section 116 of the Public Limited Companies Act, B.E. 2535 (1992) and Article 51 of the Company's Articles of Association, the Company shall allocate part of its annual net profit as capital reserve of not less than five (5) percent of the annual net profit after deduction of the accumulated losses brought forward amount (if any) until the amount of this capital reserve is not less than ten (10) percent of the registered capital, unless the Company's Articles of Association or other laws require more capital reserve.

According to the Company's operating results in 2022, the Company recorded a net profit of THB 361,763,434.33. Therefore, the Board of Directors agreed to propose the allocation of the annual profit of the year 2022 to a legal capital reserve in the amount of THB 18,140,000.00, as a result, the Company's accumulated capital reserve totaled THB 113,200,000 which accounts for 9.09% of its registered capital (the Company has a paid-up capital of THB 1,245,283,691.00).

The Company has determined the policy for dividend payout which will be paid at a rate of not less than forty (40) percent of net profit of the consolidated financial statements after deduction of corporate income tax and allocation to legal reserve. Thus, the dividend payout should be based on various factors such as performance, financial position, liquidity, business expansion plan, and other matters related to the management of the Company under the condition that the operation must be beneficial to the Company as well as to its shareholders. From the performance in the past year 2022, the Company's consolidated financial statements showed a net profit of THB 349,382,135.18

Therefore, the Company's Board of Directors agreed to propose that the shareholder consider and approve paying dividend for the fiscal year ending 2022 at the rate of 0.110 Baht per share, with the dividend payment determined on May 18, 2023. Details of dividend payment are as follows:

	<u>2022 (THB)</u>	<u>2021 (THB)</u>
Net profit (Consolidate)	349,382,135.18	251,931,929.04
<u>Less</u> legal reserve	18,140,000.00	13,500,000.00
Net Profit after legal reserves	331,242,135.18	238,431,929.04
(1,245,283,691 of Issued and paid-up share capital)		
Total dividend payments	136,981,206.01	99,622,695.28
Dividend payment per Share	0.110	0.080
Rate of dividend payments as % of net profit	41.35	41.78

The Board's opinion: The Board deemed it appropriate to propose to the shareholder's meeting to consider and approve the allocation of net profit for the year 2022 as a legal reserve in the amount of THB 18,140,000.00 and pay the dividend for the fiscal year ending 2022 at the rate of 0.110 Baht per share, determined to be paid on May 18, 2023. In this

regard, the shareholders' names who will have the right to attend the 2023 Annual General Meeting of Shareholders (Record Date) and are entitled to receive the dividend is determined on March 10, 2023. It is noted that the right to receive the dividend is still uncertain as it has not yet been approved by shareholders.

Required votes for approval: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 5 To consider and approve the election of the directors in replacement of those whose term was due for retirement by rotation.

Consideration: According to the Public Limited Companies Act B.E. 2535 (1992) and the Article 18 of the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third (1/3) of the directors shall retire from office. If the number of directors is not a multiple of three (3), then the number nearest to one-third (1/3) shall retire from office. There must be a drawing by lots to determine the directors retiring on the first and second years following the registration of the Company. In each subsequent year, the directors who occupy the position for the longest period shall retire.

Directors whose term was due to retire in this year and have also been nominated to be voted back into office are as follows:

- | | | | |
|----|-------------|-------------------|---|
| 1) | Mr. Piboon | Limpraphat, Ph.D. | Independent Director, Chairman of the Audit Committee, Chairman of the Nomination and Remuneration and CG Committee |
| 2) | Mr. Somchao | Tanthathodtham | Executive Director, Nomination and Remuneration and CG Committee |
| 3) | Mr. Vikrom | Sriprataks | Independent Director, Audit Committee, Nomination and Remuneration and CG Committee |

The Nomination and Remuneration and CG Committee, excluding Board members that have conflicts of interest, have reviewed, and assessed the qualifications of the three (3) Board members who have retired by rotation to conform to all applicable guidelines. Each of the three (3) individuals possesses knowledge and capability which has and will benefit the Company in its operations. As such, the Nomination Committee deems appropriate the submission the names of the three (3) nominees to the Company's Board of Directors which is then to be

submitted for shareholder approval of re-appointment. (Profile of the directors who retired by rotation and proposed for re-election are as show in attachment 3)

The scope of duties of each committee can be found in the Annual Report 2022 (Form 56-1 One Report) Additionally, to comply with the policy to promote good governance, company offered an opportunity as a company practice, for shareholders to nominate in advance the persons to represent them as director, from September 22, 2022 – December 30, 2022, and the Company received no proposal.

The Board's opinion: The Board of Directors, excluding the interested directors, has cogitated that the nominated candidates have been reviewed in accordance with the procedures specified by the Company and that their qualifications comply with relevant regulations and are appropriate for the company's business. Therefore, the Board agreed to adopt the Nomination and Remuneration and CG Committee proposal to consider re-electing the three (3) directors who retired by rotation as independent directors and sub-committee members for another term.

Required votes for approval: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 6

To consider and approve the directors' remuneration for the year 2023

Consideration: Article 34 of the Company's Articles of Association prescribes that the member of the Company's Board of Directors is entitled to receive remuneration from the Company in form of gratuity, meeting allowance, pension, bonus, or other forms of remuneration in accordance with the Company's Articles of Association or the resolutions made at a shareholders meeting. The remuneration may be determined as a fixed number, or as a guideline, and may be defined to be effective either in occasional or perpetuum basis until changes are made. The member of the Board is also entitled to Company benefits as stipulated in the Company's Articles of Association.

The Nomination and Remuneration and CG Committee have considered the criteria for remuneration for directors and agreed on the criteria corresponding to the responsibilities of members of the Board. The remuneration should be competitive to peers and reasonable to maintain qualified Board members as required by the Company. The Remuneration Committee deems it appropriate to submit the proposed remuneration structure to the Company's Board of Directors which is then to be submitted for shareholder approval. Remuneration rates for the

year 2023 are set to be the same as the 2022 and approve the annual bonus for the directors who served the company in the year 2022. Details are as follows:

6.1 Meeting allowance and Annual remuneration

1. Meeting allowance for the Board of Director
 - Chairman THB 50,000/meeting
 - Member THB 20,000/meeting
2. Annual remuneration for the Board of Director
 - Chairman THB 440,000/person/year
 - Member -None-
3. Meeting allowance for the Audit Committee
 - Chairman THB 30,000/meeting
 - Member THB 20,000/meeting
4. Annual remuneration for the Audit Committee
 - Chairman THB 200,000/person/year
 - Member THB 200,000/person/year
5. Meeting allowance for the Nomination and Remuneration and CG Committee
 - Chairman THB 30,000/meeting
 - Member THB 20,000/meeting

6.2 The annual bonus

Details of the directors' bonus for the year 2022 – 2023 are as follows:

Bonus approval paid in year	2022	2023
Directors' bonus budget (Baht)	495,000	680,000

Proposed approval of the annual bonus for the directors who served the company in the year 2022 (Paid in the year 2023) not exceeding THB 680,000. The bonus shall equally allocate to the Company's Directors depending on the day of services while the Executive Director of the Company shall not receive any director's bonus.

The director's bonus shall be paid after it has been approved by the Annual General Meeting of Shareholders, with the allocation of the amount and payment method according to the resolution of the Board of Directors.

6.3 Other remuneration

-None-

The Board's opinion: The Board of Directors agreed with the proposed remuneration structure by the Nomination and Remuneration Committee and deemed it has been appropriate the shareholders to consider and approve the Board member's remuneration for the year 2023 as well as the annual bonus for the directors who served the company in the year 2022 in accordance with the aforesaid defined criteria.

Required votes for approval: No less than two-thirds (2/3) of the shareholders who attend the meeting and cast their votes.

Agenda 7 To consider and approve the appointment of the auditor for the Financial Statements year 2023 and determination of the remuneration

Consideration: In accordance with Section 120 of the Public Limited Companies Act B.E. 2535 (1992), the Annual General Meeting of Shareholders must appoint an auditor and determine the Company's audit fee every year. The Audit Committee has considered the qualifications and efficiency of the audit along with the appropriate rate of audit fee for the year 2022 and had an opinion that Dharmniti Auditing Co., Ltd, a recognized financial auditor by the Securities and Exchange Commission, Thailand, experienced in auditing publicly listed companies with a good understanding and extensive knowledge of the nature of the Company's business operations as well as its five (5) financial auditors, wherewith, no relationship or transactions that may cause any conflicts of interest with the Company. Therefore, proposed the Board of Directors to consider and approve to propose the Annual General Meeting of Shareholders appoint the auditor of Dharmniti Auditing Co., Ltd. as the Company's auditor for the year 2023. The list of the auditors are:

1. Miss Nitinee Kittikunapong CPA Registration No. 8843
(Signed the Financial Statement of the Company for the year 2022) or
2. Miss Chotima Kitsirakorn CPA Registration No. 7318
(Signed the Financial Statement of the Company for the year 2020-2021) or
3. Miss Wannisa Ngambuathong CPA Registration No. 6838
(Never signed the Financial Statement of the Company) or
4. Miss Chutinant Kopraserthaworn CPA Registration No. 9201
(Never signed the Financial Statement of the Company) or

5. Miss Soraya Tintasuwan CPA Registration No. 8658
(Never signed the Financial Statement of the Company)

Any of the appointed auditors shall perform the audit and express opinions toward the Company's financial statements. The determined audit fee for the Company's financial statements year 2023 ended December 31, 2023, in the amount of THB 1,640,000 which was increased from the previous year. In the fiscal year 2022, the Company paid Dharmniti Auditing Co., Ltd. THB 1,485,000 for the audit fee and another THB 159,835 for out-of-pocket expense.

In this regard, Dharmniti Auditing Co., Ltd. also served as financial auditor for all three (3) subsidiaries of the Company, namely N.C. Property Management Co., Ltd., Quality Living Management Co., Ltd., and Siri Arun Wellness Co., Ltd. In 2022, the Company paid the audit fee for three (3) subsidiaries to Dharmniti Auditing Co., Ltd. in the amount of THB 529,000 and out-of-pocket expense, transport expense, amount THB 33,580.

In addition, none of the above auditors have acts as the auditor of the Company for more than five (5) consecutive fiscal years.

The Audit Committee's opinion: Audit Committee considered performance, independence of the financial auditor, and the audit fee, therefore, proposed the Board of Directors with the opinion to approve the appointment of Miss Nitinee Kittikunapong CPA Registration No. 8843 or Miss Chotima Kitsirakorn CPA Registration No. 7318, or Miss Wannisa Ngambuathong CPA Registration No. 6838, or Miss Chutinant Kopraserthaworn CPA Registration No. 9201, or of Miss Soraya Tintasuwan CPA Registration No. 8658 Dharmniti Auditing Co., Ltd. as the Company's financial auditor for fiscal year 2023 and the audit fee is to be set at THB 1,640,000.

The Board's opinion: Upon reviewed, the Board agreed and deemed appropriate to propose the Annual General Meeting of Shareholders to consider and approve the appointment of Miss Nitinee Kittikunapong CPA Registration No. 8843 or Miss Chotima Kitsirakorn CPA Registration No. 7318, or Miss Wannisa Ngambuathong CPA Registration No. 6838, or Miss Chutinant Kopraserthaworn CPA Registration No. 9201, or of Miss Soraya Tintasuwan CPA Registration No. 8658 of Dharmniti Auditing Co., Ltd. as the Company's financial auditors for fiscal year 2023 and the audit fee is to be set at THB 1,640,000.

Required votes for approval: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 8 To consider on other matters (if any)

Consideration: Provide shareholders with the opportunity to inquire about or express opinions to the Company on meeting agenda items and other matters.

If the shareholders propose to consider and vote on matters other than those specified in the invitation letter, they must comply with the conditions of the law prescribed in the second paragraph of Section 105 of the Public Limited Companies Act B.E. 2535 (1992) that “When the consideration of the matters under paragraph one is finished, the shareholders holding shares amounting to not less than one-third of the total number of shares sold may request the meeting to consider matters other than those indicated in the notice calling for the meeting”.

The Board's opinion: Allow shareholders with the opportunity to inquire, express opinions, and raise any pending issues that shareholders may have without the resolution. Nevertheless, shareholders are free to Guidelines set forth in the second paragraph of Section 105 of the Public Limited Companies Act B.E. 2535 (1992) for the case where additional issues are brought up for consideration and voting.

As the Stock Exchange of Thailand has given an option for listed companies to prepare the Annual Report (Form 56-1 One Report) in QR Code format, the Company has prepared the 2022 Annual Report (Form 56-1 One Report) in QR Code format and delivered it to the shareholders together with the invitation to the 2023 Annual General Meeting of Shareholders. For shareholders who would like to obtain the 2022 Annual Report (Form 56-1 One Report) in hard copy, please contact us:

Investor Relations Department
N.C. Housing Public Company Limited
1/765 Moo 17, Soi Amporn, Phaholyothin Rd. Km 26,
Tambol Kookhot, Umpher Lumlookka, Pathumthani 12130
Tel : 0-2993-5080-7 Ext. 403 and 401
E-Mail : ir@ncgroup.co.th

Should you propose to receive the 2022 Annual Report (Form 56-1 One Report) delivered to your address before the meeting date, please contact to the Company by **14 April 2023**.

All shareholders are cordially invited to attend the 2023 Annual General Meeting of Shareholders via electronic media (E-Meeting) on the aforesaid date and time. Please note that the Meeting will be only conducted via electronic media (E-Meeting), as well as the registration and voting.

For shareholders who would like to attend the Meeting via electronic media (E-Meeting), please thoroughly study the “**Guidelines for attending the Annual General Meeting of Shareholders via electronic means (E-Meeting)**” of the Company as appear on Attachment 8.

The Company would like to take this opportunity to invite all its shareholders to attend the Annual General Meeting of Shareholders, but should you not be able to attend the meeting, shareholders are entitled to appoint a proxy to another person or to the Company’s Independent Directors; Mr. Pi boon Limpraphat, Ph.D., or Mr. Vichan Amornrojanavong, or Mr. Worakarn Thepchalerm, or Mr. Vikrom Sriprataks, to attend the meeting and vote accordingly on their behalf. Please fill in the details and sign the proxy form as appear in Attachment 6 together with registration documents as stated in the “**Guidelines for attending the Annual General Meeting of Shareholders via electronic means (E-Meeting)**”

Sincerely yours,



(Mr. Trairat Jarutat)

Chairman

N.C. Housing Public Company Limited

Investor Relations Department

Tel. 0-2531-5533, 0-2993-5080-7 Ext. 403 and 401

(Translation)

Minutes of the 2022 Annual General Shareholders' Meeting
N.C. Housing Public Company Limited

Date, Time, and place of the meeting

The meeting was held on April 27, 2022 at 14.30 hours at the N.C. Housing Public Company Limited, 1/765 Moo 17, Soi Amporn, Phaholyothin Rd. Km.26, Kookhot Sub District, Lumlookka District, Pathumtani Province.

Directors present at the Meeting

1. Mr. Trirat Jarutach, Asst. Prof. Chairman and Independent Director
2. Mr. Piboon Limpraphat, Ph.D. Independent Director, Chairman of the Audit Committee, Chairman of the Nomination and Remuneration and CG Committee
3. Mr. Vichan Amornrojanavong Independent Director, Audit Committee Member and Nomination and Remuneration and CG Committee Member
4. Mr. Vorakan Dhepchalerm Independent Director, Audit Committee Member and Nomination and Remuneration and CG Committee Member
5. Mr. Vikrom Sriprataks Independent Director, Audit Committee Member and Nomination and Remuneration and CG Committee Member
6. Mr. Somchao Tanthathoedtham Director, Chairman of the Executive Committee, Nomination and Remuneration and CG Committee Member and Chief Executive Officer
7. Mr. Somnuek Tanthathoedtham Director, Executive Director and Managing Director

Executives present at the Meeting

1. Mr. Walatchanat Rujidasirisakul¹ Vice President, Finance Department and Acting Chief Finance Officer (CFO)

Remarks:

1. Mr. Walatchanat Rujidasirisakul is the serving as Acting Chief Finance Officer (CFO)
2. The Company has seven directors and there are seven directors attending the Meeting or equivalent to 100% of the total Board of Directors.

Attendee audit from Dharmniti Auditing Co., Ltd. : Miss Chotima Kitsirakorn and Mr. Todsaporn Kamsang.

Meeting started at 14.30

Implementing this meeting, Miss. Natnamon Sarunthatchawong, welcomed all shareholders to the Annual General Meeting of Shareholders 2022 of N.C. Housing Public Company Limited and informed the meeting that 39 shareholders attended the meeting both in person and by proxy. The total number of shares was 942,564,027 shares from the total of 1,245,283,691 shares, representing 75.6907 percent of the total issued shares of the Company. This was considered a quorum in accordance with the Company's Article of Associations, Article 38.

Before starting the agenda, the meeting moderator explained the procedures for voting in the meeting which are summarized as follows:

1. The shareholders could vote for agreeing, disagreeing, or abstaining from voting in the ballots received at the registration.
2. The votes would be counted one share equaling to one vote.
3. When the Chairman notified the shareholders to vote on each agenda, the Chairman would ask in every agenda whether anyone made the objection or abstention or not. If no objection or abstention were proposed, the Chairman would summarize the votes in such agenda. If there was any objection or abstention, the person was asked to vote on the ballot provided by the Company and raise his/her hand up in order that the staffs could pick the ballots to be recorded, deducted from the total number of shareholders attending the meeting, and summarize the result for the meeting.
4. For the proxy forms with meeting agendas already filled by the shareholder, the attended proxy does not need to fill in the ballot in the meeting. The Company will count votes according to such forms, and the chairman will announce voting results for each agenda in the meeting.
5. On the meeting day, the Company kindly request shareholders, who wish to ask questions, to write down and submit the question at the registration counter or in the meeting room instead of speaking through microphone. Paper note and pen shall be provided for convenience. To protect against spreading of novel coronavirus 2019 (COVID-19)

Shareholders can submit the authorization documents or ask questions about the meeting regulations starting 24 March 2022 until 20 April 2022 at the Investor Relations Department per the company's address. However, no questions were proposed.

6. In order to conform to the principles of corporate governance, in voting on the Agenda 5: Approval on the election of the directors in replacement of the directors whose term will expire by rotation, the Company would proceed to elect director one by one by taking the steps of voting like other agendas as mentioned above.

Mr. Trairat Jarutat, Asst. Prof., Company's chairman of the Board acting as the meeting chairman, gave the opening statements of the meeting of 2022 as well as welcoming the shareholders attending the meeting and invited Miss. Natnamon Sarunthachawong, MC to continue operating the meeting following the agenda.

Agenda 1 Adoption of the minutes of 2021 Annual General Meeting of Shareholders

The Chairman asked the meeting to approve the minutes of the 2021 Annual General Meeting of Shareholders which was held on April 23, 2021, according to the copy already sent to the shareholders along with the notice of this meeting.

No change was proposed. The Chairman proposed the meeting to approve such minutes.

Vote score for an approval

This agenda had to be determined by the majority of the shareholders who presented and cast the votes at the Meeting.

Meeting Resolution

The Meeting adopted a resolution to certify the minutes of the 2021 Annual General Meeting of Shareholders with all the votes of shareholders / proxies attending the Meeting and entitled to vote.

Approved	942,564,027	votes or	100.0000	percent
Disapproved	0	votes or	0.0000	percent
Abstained	0	votes or	0.0000	percent
Void	0	votes or	0.0000	percent
Total	942,564,027	votes or	100.0000	percent

Agenda 2 Acknowledgement of the Company's operating results for the fiscal year 2021

The Chairman asked the Meeting to acknowledge the operating results of 2021 and the annual report of the Board as per details in the annual report, which was sent to the shareholders along with the notice of meeting before the meeting as summarized below.

- Annual sales volume: The Company and its subsidiaries posted a sale of 4,442 million baht for the year 2021, which accomplished the established target as compared to a sale of 3,682 million baht posted in the year 2020, which was an increase of 21%.
- Transfer of ownership: The company and its subsidiaries posted a transfer of ownership of 2,152 million baht for the year 2021, as compared to a transfer of ownership of 1,719 million baht posted in the year 2020, which was an increase of 25%
- Goal for 2022 business operations: The Company aimed to achieve the sales of 4,600 million baht and transfers of 2,500 million baht. It will also invest in five new projects, amounting to 4,500 million baht, which is all low rise.
- Regarding the progress of our participation in the Thailand's Private Sector Collective Action Coalition Against Corruption (CAC), the Company has declared our determination to be part of Thailand's private sector's coalition against corruption.

The Company realizes and gives high precedence to the Collective Action Coalition of Thailand's private sector against corruption. Not only strictly abided by the policy on corruption since 2006 and has continued to strengthen, but the Company has also encouraged and fostered employees of all levels to have an anti-corruption sense in all aspects. Additionally, a spirit of responsibility has been nurtured among employees to perform their duty with integrity, ethics and morale by which will lead to sustainable growth. The Board of Directors has determined the anti-corruption and prevention policy together with the code of business conduct to which employees of all levels must strictly oblige.

Furthermore, the Company has allocated a complaint channel with the corresponding procedures that are timely and fair. Employees are expected to cooperate in the monitoring of operations according to the good governance principle and code of business conduct.

In 2021, no complaint or whistle blowing was made on any case against corruption, corporate governance and business ethics. No issue or misconduct involving prosecution on corruption in any sort was directly or indirectly made.

Additionally, the anti-corruption policy has been disclosed to the shareholders and general public via the Company's website and 2021 Annual Report (Form 56-1 One Report).

The Chairman requested the meeting to ask if there was any inquiry. When no shareholder asked, he requested the meeting acknowledged the Company's operating performance for the year 2021 as presented.

Agenda 3 Approval on the Financial Statements for the year 2020 ended December 31, 2021

The Chairman notified the meeting to consider the annual Financial Statements ending as at 31st December, 2021, consisting of Statement of Financial Position and Statements of Comprehensive Income, audited by the auditor and considered by the Company's directors having been submitted to the shareholders together with the invitation letter for the meeting as summarized below.

➤ The Statements of Financial Position

Assets

As of December 31, 2021, the company and its subsidiaries total assets stood THB 4,332.29 million, which was a THB 836.51 million or 36.31 percent increased from as of year 2020. The major reason is new development projects increased.

Liabilities

As of December 31, 2021, the company and its subsidiaries has total liabilities of THB 1,455.49 million, which was a THB 266.89 million or 22.45 percent increased from as of December 31, 2020. The major reason is short-term and long-term loans from financial institutions and newly issued debentures.

Shareholder's Equity

As of December 31, 2021, shareholder's equity of the Company and its subsidiaries totaled THB 2,876.80 million which was a 7.07 percent increase from as of December 31, 2020 totaled THB 2,686.95 million.

➤ The Statements of Comprehensive Income

The Company's revenue which is derived from property development, the largest proportion of revenue is derived from the sale of landed residential units.

The Company and its subsidiaries recorded total revenues of THB 2,540.47 million increased from as of year 2020 which recorded total revenues of THB 1,793.20 million, or 41.67 percent increased, the reason is the revenue from sale increased BHT 734.57 million or 41.52 percent .

The key financial ratios are:

Debt to Equity ratio in the year 2021 was 0.51 from 0.44 times in 2020. However, the ratio is still at acceptable level. No higher than average in Real Estate sector.

Gross Margin Ratio In the year 2021, the rate was 31.29%

The Chairman requested the meeting to ask if there was any inquiry. When no shareholder asked, he requested the meeting to approve such Financial Statements.

Vote score for an approval

This agenda had to be determined by the majority of the shareholders who presented and cast the votes at the Meeting.

Meeting Resolution

The Meeting resolved to approve the Statement of Financial Position and Statement of Comprehensive Income with all the votes of shareholders / proxies attending the Meeting and entitled to vote.

Approved	942,564,027	votes or	100.0000	percent
Disapproved	0	votes or	0.0000	percent
Abstained	0	votes or	0.0000	percent
Void	0	votes or	0.0000	percent
Total	942,564,027	votes or	100.0000	percent

Agenda 4 Approval on the allocation for legal reserve from the operating results of the fiscal year 2021 and approve the dividend payment.

The Chairman notified the meeting for consideration and approval the allocation of legal reserve and approve the dividend payment for the fiscal year 2021.

Pursuant to Article 116 of the Public Limited Company's Act B.E. 2535 and in accordance with Article 51 of the Company's Articles of Associations, the Company needs to set aside 5% of net profit less any retained loss (if any) for legal reserves until the Company's retained earnings is at least 10% of total registered capital unless there is another article or law that supersedes the above guideline.

The resulting 2021's financial performance, the Company Separate Financial Statements net profit THB 268,734,881.82. Therefore, the Company's Board of Directors is submitting for consideration and approval allocate 13.50 million baht to legal reserve for 2021's financial performance. By making additional contribution to the Company's legal reserve, the balance remains at THB 95,060,000.00 or is 7.63% of the Company's registered capital (the Company's paid-up share capital is THB 1,245,283,691)

The Company has a policy to pay dividend of not less than 40% of its consolidated net profit after tax and legal reserves. Factors to be considered when paying dividend are operational performance, financial status, liquidity, business expansion plans, and other matters related to management of the Company given

that such operation must be beneficial to the Company as well as to its shareholders. With the Company's consolidated financial performance for 2021 earning a net profit of THB 239,654,718.61

The Company's Board of Directors is submitting for shareholder consideration and **approval pay dividend** for the fiscal year ending 2021 to be 0.080 Baht per share. The dividend payments be made on May 17, 2022. Approved the shareholders' names who will have the right to receive the dividend on March 10, 2022.

The Chairman requested the meeting to ask if there was any inquiry.

Mr. Vichien Prungpanich, shareholder, made written inquiries consisting of 2 questions, as follows:

1. What is the Company's policy on dividend payment?
2. What is the objective of legal reserves?

Mr. Somnuek Tanthathoedtham, Managing Director, clarified that the Company has its policy of dividend payment at the less of not less than 40% of its earnings after deduction of taxes and legal reserves in the Consolidated Financial Statements; whereas, legal reserves shall be in compliance with the Public Limited Companies Act B.E.2535, Section 116 and with the Company's Regulations, Article 51. "The Company must appropriate to a reserve fund, from the annual net profit, not less than five (5) percent of the annual net profit less the total accumulated losses brought forward (if any) until the reserve fund reaches an amount of not less than ten (10) percent of the registered capital of the Company.

Apart from the abovementioned reserve, the Board of Directors may propose to the shareholders' meeting to approve the allocation of other reserves as deemed beneficial to the Company's operation.

Upon being approved by the shareholders' meeting, the Company may transfer other reserves, legal reserves, and share premium reserves, respectively, to compensate the accumulated loss of the Company."

When no shareholder asked, he requested the meeting to approve the allocation for legal reserve from the operating results of the fiscal year 2021 and approve to omit the dividend payment.

Vote score for an approval

This agenda had to be determined by the majority of the shareholders who presented and cast the votes at the Meeting.

Meeting Resolution

The Meeting resolved to approve the allocation for legal reserve from the operating results of the fiscal year 2021 and approve the dividend payment. With all the votes of shareholders / proxies attending the Meeting and entitled to vote.

Approved	942,564,027	votes or	100.0000	percent
Disapproved	0	votes or	0.0000	percent
Abstained	0	votes or	0.0000	percent
Void	0	votes or	0.0000	percent
Total	942,564,027	votes or	100.0000	percent

Agenda 5 Approval on the election of the directors in replacement of the directors whose term will expire by rotation

The Chairman informed the meeting that the Public Limited Companies Act B.E. 2535 and the Company's 18th Article, at every Annual General Shareholders' Meeting, one-third (1/3) of the directors, or if it is not a multiple of three, then the number nearest to one-third (1/3) must retire from office. There must be a drawing by lots to determine the directors retiring on the first and second years following the registration of the Company. In each subsequent year, the directors who occupy the position for the longest period must retire.

In 2022, Directors whose terms expire in this year are as follows:

1. Mr. Vichan Amornrojanavong Director, Independent Director, Audit Committee Member and Nomination and Remuneration and CG Committee Member
2. Mr. Worakarn Thepchalerm Director, Independent Director, Audit Committee Member and Nomination and Remuneration and CG Committee Member

The Nomination and Remuneration and CG Committee, not including Board members that have conflicts of interest, have reviewed and assessed the qualifications of the 2 Board members who have retired by rotation to conform to all applicable guidelines. Each of the 2 individuals possesses knowledge and capability which has and will benefit the Company in its operations. As such, the Nomination Committee deems appropriate the submission the names of the 2 nominees to the Company's Board of Directors and the Subcommittee which is then to be submitted for shareholder approval of re-appointment.

In order to convene the Meeting in this Session in compliance with the best practice under the Corporate Governance Policy, directors who have retired by rotation and were nominated for reelection as the Company's directors for another term in office intended not to attend the Meeting until the consideration of matters in this Session shall be complete.

Vote score for an approval

This agenda had to be determined by the majority of the shareholders who presented and cast the votes at the Meeting.

The Chairman proposed to the meeting voted for each director with results below:

The first : Mr. Vichan Amornrojanavong Director, Independent Director, Audit Committee Member and Nomination and Remuneration and CG Committee Member

Meeting Resolution

The Meeting resolved to approve the election of Mr.Vichan Amornrojanavong as Independent Director and the Subcommittee, with all the votes of shareholders / proxies attending the Meeting and entitled to vote.

Approved	942,564,027	votes or	100.0000	percent
Disapproved	0	votes or	0.0000	percent
Abstained	0	votes or	0.0000	percent
Void	0	votes or	0.0000	percent
Total	942,564,027	votes or	100.0000	percent

The Second : Mr. Worakarn Thepchalerm Director, Independent Director, Audit Committee Member and Nomination and Remuneration and CG Committee Member

Meeting Resolution

The Meeting resolved to approve the election of Mr.Worakarn Thepchalerm as Independent Director and the Subcommittee, with all the votes of shareholders / proxies attending the Meeting and entitled to vote.

Approved	942,564,027	votes or	100.0000	percent
Disapproved	0	votes or	0.0000	percent
Abstained	0	votes or	0.0000	percent
Void	0	votes or	0.0000	percent
Total	942,564,027	votes or	100.0000	percent

Agenda 6 Approval of the director remuneration for the year 2022

The Chairman informed that the remuneration of directors should be appropriate and incentive enough to maintain the directors with knowledge, competence, and quality as well as being in the same level of business and appropriate for the assigned duties and responsibilities. The Remuneration Committee deems it appropriate to submit the proposed remuneration structure to the Company's Board of Directors which is then to be submitted for shareholder approval. Remuneration details 2022 are same the 2021 and approve the annual bonus for the Independent Directors who served the company in year 2021 as follows:

6.1 Meeting allowance and Annual remuneration

1. Meeting allowance for the Board of Director

- Chairman THB 50,000/meeting
- Member THB 20,000/meeting

2. Annual remuneration for the Board of Director

- Chairman THB 440,000/person/year
- Member -None-

3. Meeting allowance for the Audit Committee

- Chairman THB 30,000/meeting
- Member THB 20,000/meeting

4. Annual remuneration for the Audit Committee

- Chairman THB 200,000/person/year
- Member THB 200,000/person/year

5. Meeting allowance for the Nomination and Remuneration and CG Committee

- Chairman THB 30,000/meeting
- Member THB 20,000/meeting

6.2 The annual bonus

Approve the annual bonus for the Independent Directors who served the company in year 2021 not exceeding Baht 495,000.00. The Company has Policy and Guidelines for determination of the Independent Directors' remuneration as follows:

- The annual bonus shall pay only when the company declare dividend payment to shareholders, shall be determined at 0.5% from the Company's total dividend payments but not exceeding Baht 1 million per year.
- Bonus shall equally allocate to the Company's Director depends on day of services except the Director who received another form of remunerations, in other way, they will only be paid the highest remunerations.
- Right to receive dividend shall be approved from the Shareholders resolution whereas amount and payment method are to be determined by the Board of Directors.

The Chairman requested the meeting to ask if there was any inquiry. When no shareholder asked, he requested the meeting to approve such remuneration of directors of 2022 and approve the annual bonus for the Independent Directors who served the company in year 2021.

Vote score for an approval

With the votes count of at least two third of the all votes of the shareholders present at the meeting and entitled to vote.

Meeting Resolution

The Meeting resolved to approve the directors' remuneration for the year 2022 and approve the annual bonus for the Independent Directors who served the company in year 2021, with all the votes of shareholder / proxy at the Meeting and entitled to vote.

Approved	942,564,027	votes or	100.0000	percent
Disapproved	0	votes or	0.0000	percent
Abstained	0	votes or	0.0000	percent
Void	0	votes or	0.0000	percent
Total	942,564,027	votes or	100.0000	percent

Agenda 7 Approval on the appointment of the auditor for the Financial Statements year 2022 and determination of the remuneration

The Chairman informed the shareholder's meeting to consider and approve the nomination of auditor in the supervision of Dharmniti Auditing Co., Ltd. as the Company's auditor for 2022 with the name list of auditors as follows:

1. Miss Chotima Kitsirakorn CPA Registration No. 7318 or

- | | | |
|-------------------|------------------|------------------------------|
| 2. Miss Wannisa | Ngambuathong | CPA Registration No. 6838 or |
| 3. Miss Chutinant | Koprasertthaworn | CPA Registration No. 9201 or |
| 4. Miss Nitinee | Kittikunapong | CPA Registration No. 8843 |

The auditor remuneration of 2022 was approved to be 1,485,000 Baht, increase from the previous year, excluding other expenses.

The Chairman requested the meeting to ask if there was any inquiry.

Mr. Vichien Prungpanich, shareholder, made a written inquiry, regarding the selection of the auditor and the audit fees, whether there is a comparison with other audit offices and how many audit offices are there?

Mr. Piboon Limpraphat, Ph.D, Chairman of the Audit Committee, clarified that the Audit Committee has considered the qualifications and efficiency of previous audits and the increasing quantity of works under the responsibilities, including the appropriateness of rate of audit fees when compared to other companies, and the rate thereof has been bargained to be proper to the quantity of works and to be in accordance with the outsourcing process of the Company.

When no shareholder asked, he requested the meeting to approve on the appointment of the auditor for the Financial Statements year 2022 and determination of the remuneration

Vote score for an approval

This agenda had to be determined by the majority of the shareholders who presented and cast the votes at the Meeting.

Meeting Resolution

The Meeting resolved to approve on the appointment of the auditor for the Financial Statements year 2022 and determination of the remuneration by the majority of shareholder / proxy at the Meeting and entitled to vote.

Approved	940,515,327	votes or	99.7826	percent
Disapproved	2,048,700	votes or	0.2174	percent
Abstained	0	votes or	0.0000	percent
Void	0	votes or	0.0000	percent
Total	942,564,027	votes or	100.0000	percent

Agenda 8 Other business (if any)

The Chairman informed that the Company opened an opportunity for shareholders to ask questions and/or make comments.

Mr. Vichien Prungpanich, shareholder, made a written inquiry whether the Company had its plan to generate more incomes other than the real property or not?

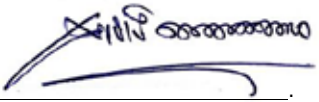
Mr. Somnuek Tanthathoedtham, Managing Director, clarified that the Company has invested in new businesses to support the intermediate care and wellness business operation and other related businesses to expand channels of business operation and to increase sources of the Company's incomes from new and future businesses such as sport club business, etc.

During the meeting, there were not additional shareholders attending the meeting, amounted of 39 shareholders attended the meeting both in person and by proxy. The total number of shares was 942,564,027 shares from the total of 1,245,283,691 shares representing 75.6907 percent of the total issued shares of the Company.

As there were no other matters, the Chairman thanked the shareholders for dedicating valuable time to attend the meeting today and thanked for their cooperation and support, the Chairman closed the AGM.

The Meeting adjourned at 15.20 hours.

Signature  Chairman
(Mr. Trairat Jarutat, Asst. Prof.)

Minutes Approved by .
(Mr. Somchao Tanthathoedtham)

Minutes Recorder by .
(Miss. Porntippa Cheewaruangroj)



Profile of candidate directors who proposed for election

Name-Surname	: Mr.Piboon Limraphat, Ph.D.
Type of director proposed for election	: Independent Director Chairman of the Audit Committee Chairman of the Nomination and Remuneration and CG Committee
Present Position	: Director, Independent Director Chairman of the Audit Committee Chairman of the Nomination and Remuneration and CG Committee
Date of Birth	: July 21,1940
Age	: 82 years
Nationality	: Thai
Education	: <ul style="list-style-type: none"> ● Ph.D.University of Illinois ● M.A. (ECON) University of Philippines ● Bachelor of Economic, Thammasat University
Director Training Courses with Thai Institute of Directors (IOD)	: <ul style="list-style-type: none"> ● Audit Committee Program (ACP 1/2004) ● Board & CEO Assessment No.2/2003 ● Director Certification Program (DCP 19/2002) ● The Role of the Chairman Program (RCP 3/2001)
Date of appointed as director	: May 15, 2007
Year as director	: 16 years / 7 terms
Number of NCH Shareholding ¹ (As of December 31,2022)	: <ul style="list-style-type: none"> ● None
Legal Dispute	: <ul style="list-style-type: none"> ● None
Positions held in other listed companies:	: <ul style="list-style-type: none"> ● Ladprao General Hospital Plc.
Positions held in non-listed companies:	: <ul style="list-style-type: none"> ● None

Positions held in a competing business/ related business that may cause conflict of interest	:	● None
Work Experience	:	<ul style="list-style-type: none"> ● 2018-Present Director, Independent Director Chairman of the Audit Committee Chairman of the Nomination and Remuneration and CG Committee N.C. Housing Plc. / Property Development ● 2007-2018 Director, Independent Director Chairman of the Audit Committee Chairman of the Nomination Committee Chairman of the Remuneration Committee N.C. Housing Plc. / Property Development ● 2004-Present Independent Director Chairman of the Audit Committee Chairman of the Remuneration Committee Chairman of the Nomination Committee Ladprao General Hospital Plc. / Medical ● 2007-Apr.2021 Chairman Chu Kai Plc. / Sell, repair service for cranes and provide rental service
Meeting Attendance For fiscal year 2022	:	<ul style="list-style-type: none"> ● Board of Directors' Meetings 6/6 Meetings ● Audit Committee's Meetings 4/4 Meetings ● Nomination and Remuneration and CG Committee's Meeting 2/2 Meeting
The Independence of Directors (with reference to the basis of the NCH rule) ²	:	Independent Director

Remark:

1. Number of NCH shareholding including related persons as defined in 258 Act. spouse, minor children, and juristic person held over 30%
2. Definitions of the independent directors of NCH as stated in Enclosure 5.

3. Reason for proposing to the Annual General Meeting of Shareholders to re-elect an independent director, who has been director for more than nine years:

The Board of Directors agreed with the Nomination Committee As recommendation that the Director was qualified to be a director in accordance with related laws. He is well- known and highly regarded for his extensive knowledge and experience in real estate and financial institutions, which is so important for business of the company. During his term, the Director always provided insightful comments and valuable suggestions which benefited the Company. In this regard, the Board of Directors would like to propose to the Annual General Meeting of Shareholders that director is retained as a director for another term.



Profile of candidate directors who proposed for election

Name-Surname	: Mr. Somchao Tanthathoedtham
Type of director proposed for election	: Executive Director, Member of the Nomination and Remuneration and CG Committee
Present Position	: Executive Director, Member of the Nomination and Remuneration and CG Committee and Chief Executive Officer (Authorized Director)
Date of Birth	: October 1, 1953
Age	: 69 years
Nationality	: Thai
Education	: <ul style="list-style-type: none"> ● Graduate Diploma in Management of Public Economy for Executive Course (No.7), King Prajadhipok's Institute ● Graduate Diploma in Public Law and Management (No.6), King Prajadhipok's Institute ● Master of Business Administration, (Business Law), Ramkhamhaeng University ● Master of Business Administration, Thammasart University ● Bachelor of Medicine, Chulalongkorn University ● Diploma, National Defense College, No. 399
Director Training Courses with Thai Institute of Directors (IOD)	: <ul style="list-style-type: none"> ● Director Certification Program (DCP 128/2010) ● Director Accreditation Program (DAP 8/2004) ● CEO Performance Evaluation, 2004
Date of appointed as director	: Nov 27, 2003
Year as director	: 20 years / 8 terms
Number of NCH Shareholding ¹ (As of December 31,2022)	: 1.88 %
Legal Dispute	: <ul style="list-style-type: none"> ● None

Positions held in other listed companies :	:	<ul style="list-style-type: none"> ● Ladprao General Hospital Plc.
Positions held in non-listed companies :	:	<ul style="list-style-type: none"> ● N.C. Property Management Co., Ltd. ● Quality Living Management Co., Ltd. ● Siri Arun Wellness Co., Ltd. ● Thailand Real Estate Association.
Positions held in a competing business/ related business that may cause conflict of interest	:	<ul style="list-style-type: none"> ● Yes – Director, Sathaporn Wattana Trading Co., Ltd./ Selling Construction Materials
<hr/>		
Work Experience	:	<ul style="list-style-type: none"> ● 2018-Present Director, Nomination and Remuneration and Corporate Governance Committee, Chairman of the Executive Committee and Chief Executive Officer N.C. Housing Plc. / Property Development ● 2019 – Present Director Siri Arun Wellness Co., Ltd. / Intermediate care and wellness ● 2007-2017 Director, Member of the Remuneration Committee, Chairman of the Executive Committee and Managing Director N.C. Housing Plc. / Property Development ● 2004 - Present Director Ladprao General Hospital Plc. / Medical ● 1998 – Present Director, N.C. Property Management Co., Ltd. / Project Management ● 1998 – Present Director, Quality Living Management Co., Ltd. / Community Management to housing residential and Condominium ● 2018 - Present Director Thailand Real Estate Association / Association
<hr/>		
Meeting Attendance For fiscal year 2022	:	<ul style="list-style-type: none"> ● Board of Directors' Meetings 6/6 Meetings
<hr/>		

-
- Nomination and Remuneration and CG Committee's Meeting 2/2 Meeting
-

The Independence of Directors (with reference to the basis of the NCH rule)² : Non-independent Director as being the Executive and Major shareholder of NCH

Remark:

1. Number of NCH shareholding including related persons as defined in 258 Act. Spouse, minor children, and juristic person held over 30%
2. Definitions of the independent directors of NCH as stated in Enclosure 5.
3. Reason for proposing to the Annual General Meeting of Shareholders to re-elect an independent director, who has been director for more than nine years:

The Board of Directors agreed with the Nomination Committee As recommendation that the Director was qualified to be a director in accordance with related laws. He is well- known and highly regarded for his extensive knowledge and experience in real estate and financial institutions, which is so important for business of the company. During his term, the Director always provided insightful comments and valuable suggestions which benefited the Company. In this regard, the Board of Directors would like to propose to the Annual General Meeting of Shareholders that director is retained as a director for another term.



Profile of candidate directors who proposed for election

Name-Surname	: Mr. Vikrom Sriprataks
Type of director proposed for election	: Independent Director, Audit Committee, Nomination and Remuneration and Corporate Governance Committee
Present Position	: Independent Director, Audit Committee, Nomination and Remuneration and Corporate Governance Committee
Date of Birth	: Apr. 6, 1952
Age	: 70 years
Nationality	: Thai
Education	: <ul style="list-style-type: none"> ● Executive Program, The Wharton School of the University of Pennsylvania / USA ● Master of Business Administration, Thammasat University ● Bachelor of Engineering, Chulalongkorn University
Director Training Courses with Thai Institute of Directors (IOD)	: <ul style="list-style-type: none"> ● Director Certification Program (DCP 104/2009)
Date of appointed as director	: July 18, 2020
Year as director	: 4 years / 2 terms
Number of NCH Shareholding ¹ (As of December 31,2022)	: <ul style="list-style-type: none"> ● None
Legal Dispute	: <ul style="list-style-type: none"> ● None
Positions held in other listed companies :	: <ul style="list-style-type: none"> ● None
Positions held in non-listed companies:	: <ul style="list-style-type: none"> ● Central Intellectual Property and International Trade Court / Court of justice
Positions held in a competing business/ related business that may cause conflict of interest	: <ul style="list-style-type: none"> ● None
Work Experience	: <ul style="list-style-type: none"> ● Feb. 2022-Present Independent Director and Audit Committee, Nomination and Remuneration and Corporate Governance Committee

- May. 2021- Feb. 2022 Independent Director and Audit Committee

- Jul. 2020-May 2021 Independent Director

N.C. Housing Plc. / Property Development

- 2014-Present Associate Judge (Class 10, 13)

Central Intellectual Property and International Trade Court / Court of justice

Meeting Attendance For fiscal year 2022	:	● Board of Directors' Meetings	6/6	Meetings
		● Audit Committee's Meetings	4/4	Meetings
		● Nomination and Remuneration and CG Committee's Meeting	1/1	Meeting

The Independence of Directors (with reference to the basis of the NCH rule)² : independent Director

Remark:

1. Number of NCH shareholding including related persons as defined in 258 Act. Spouse, minor children, and juristic person held over 30%
2. Definitions of the independent directors of NCH as stated in Enclosure 5.

Profiles of Independent Directors Designated as Proxy Voters

Name : Mr. Piboon Limpraphat, Ph.D.

Position : Director, Independent Director,
Chairman of the Audit Committee,
Chairman of the Nomination and Remuneration and CG Committee

Date of Birth : April 21, 1940

Age : 82 Years

Nationality : Thai

Address : 89/42 Moo 2, Kwaeng Saensaeb, Khet Minburi, Bangkok 10510

Education Background :



- Ph.D. University of Illinois
- M.A. (ECON) University of Philippines
- Bachelor of Economics, Thammasat University

Attendance of Thai Institute of Directors Association (IOD) Seminar :

- Audit Committee Program (ACP 1/2004)
- Board & CEO Assessment No. 2/2003
- Director Certification Program (DCP 19/2002)
- The Role of the Chairman Program (RCP 3/2001)

Years / Terms serving as a Company's Board :

- 16 Years / 7 Terms

Work Experience :

- 2018 – Present Director , Independent Director, Chairman of the Audit Committee, Chairman of the Nomination and Remuneration and CG Committee
N.C. Housing Plc. / Property Development
- 2007 – 2017 Director , Independent Director, Chairman of the Audit Committee, Chairman of the Nomination Committee, Chairman of the Remuneration Committee
N.C. Housing Plc. / Property Development

- 2004 – Present Independent Director, Chairman of the Audit Committee, Chairman of the Remuneration Committee, Chairman of the Nomination Committee
Ladprao General Hospital Plc. / Medical

Shareholding : None

Law Suit : None for the past 10 years

Meeting Attendance For fiscal year 2022 :

- Board of Directors' Meetings 6/6 Meetings
- Audit Committee's Meetings 4/4 Meetings
- Nomination and Remuneration and CG Committee's Meeting 2/2 Meeting

Conflicts of interest for any agenda : Director who retired by term and will be re-elected in Agenda 5.

Profiles of Independent Directors Designated as Proxy Voters

Name : Mr. Vichan Amornrojanavong

Position : Director, Independent Director,
Member of the Audit Committee
and Member of the Nomination and Remuneration and CG Committee

Date of Birth : June 27, 1951

Age : 71 years

Nationality : Thai

Address : 98 Soi Piboonsongkram 22 Yeak 4, Moo 10, Talat Khwan, Muang Notaburi,
Nonthaburi, 11000



Education Background :

- Master Degree of Business Administration, Thammasat University
- Bachelor of Laws Program, Thammasat University
- Bachelor of Accounting, Chulalongkorn University

Attendance of Thai Institute of Directors Association (IOD) Seminar :

- Director Certification Program (DCP) 17/2002

Years / Terms serving as a Company's Board :

- 5 Years / 2 Terms

Work Experience :

- April 2019 – Present Director, Independent Director and Audit Committee,
Nomination and Remuneration and Corporate Governance
Committee
N.C. Housing Plc. / Property Development
- Aug.2015 – Present Member of the Executive Committee
Bangkok Commercial Asset Management Public Company
Limited / Financial Institution
- Oct.2021 – Present Director, Member of the Executive Committee, Member of
the Corporate Governance and Sustainability Development
KCG Corporation Co., Ltd./ Import, manufacture and
distribution of food products

Shareholding : None

Law Suit : None for the past 10 years

Meeting Attendance For fiscal year 2022 :

- Board of Directors' Meetings 6/6 Meetings
- Audit Committee's Meetings 4/4 Meetings
- Nomination and Remuneration and CG Committee's Meeting 2/2 Meeting

Conflicts of interest for any agenda : None

Profiles of Independent Directors Designated as Proxy Voters

Name : Mr. Vorakan Dhepchalerm

Position : Director, Independent Director,
Member of the Audit Committee
and Member of the Nomination and Remuneration and CG Committee

Date of Birth : Feb 11, 1957

Age : 65 years

Nationality : Thai

Address : 30 Soi Sailom 2, Phaholyothin road, Phayathai, Bangkok 10400

Education Background :



- Master Degree of Business Administration, Major : Finance, University of Scranton, Pennsylvania, U.S.A.
- Bachelor Degree of Business Administration , Major : Finance Assumption Business Administration College, Bangkok, Thailand

Attendance of Thai Institute of Directors Association (IOD) Seminar : -

Years / Terms serving as a Company's Board :

- 5 Years / 2 Terms

Work Experience :

- April 2019 – Present Director, Independent Director and Audit Committee
Director, Nomination, Remuneration and Corporate
Governance Committee
N.C. Housing Plc. / Property Development

Shareholding : None

Law Suit : None for the past 10 years

Meeting Attendance For fiscal year 2022 :

- Board of Directors' Meetings 6/6 Meetings
- Audit Committee's Meetings 4/4 Meetings
- Nomination and Remuneration and CG Committee's Meeting 2/2 Meeting

Conflicts of interest for any agenda : None

Profiles of Independent Directors Designated as Proxy Voters

Name : Mr. Vikrom Sriprataks

Position : Director, Independent Director,
Member of the Audit Committee
and Member of the Nomination and Remuneration and CG Committee

Date of Birth : Apr 6, 1952

Age : 70 years

Nationality : Thai

Address : 107/10 Soi Ladprao 37, Chankasem, Chatuchak, Bangkok 10900

Education Background :



- Executive Program, The Wharton School of the University of Pennsylvania / USA
- Master of Business Administration, Thammasat University
- Bachelor of Engineering, Chulalongkorn University

Attendance of Thai Institute of Directors Association (IOD) Seminar :

- Director Certification Program (DCP) 104/2009

Years / Terms serving as a Company's Board :

- 4 Years / 2 Terms

Work Experience :

- Feb. 2022-Present Independent Director and Audit Committee, Nomination and Remuneration and Corporate Governance Committee
- May. 2021- Feb. 2022 Independent Director and Audit Committee
- Jul. 2020-May 2021 Independent Director

N.C. Housing Plc. / Property Development

- 2014-Present Associate Judge (Class 10, 13)

Central Intellectual Property and International Trade Court / Court of justice

Shareholding : None

Law Suit : None for the past 10 years

Meeting Attendance For fiscal year 2022 :

- Board of Directors' Meetings 6/6 Meetings
- Audit Committee's Meetings 4/4 Meetings
- Nomination and Remuneration and CG Committee's Meeting 1/1 Meeting

Conflicts of interest for any agenda : Director who retired by term and will be re-elected in Agenda 5.

Definition of Independent Directors *

Each independent director shall comply with the following rules:

- (a) holding shares not exceeding one per cent of the total number of shares with voting rights of the applicant, its parent company, subsidiary company, associate company, major shareholder or controlling person, including shares held by related persons of such independent director;
- (b) neither being nor used to be an executive director, employee, staff, advisor who receives salary, or controlling person of the applicant, its parent company, subsidiary company, associate company, same-level subsidiary company, major shareholder or controlling person, unless the foregoing status has ended not less than two years prior to the date of filing an application with the Office. Such prohibited characteristic shall not include the case where the independent director used to be a government official or advisor of a government unit which is a major shareholder or controlling person of the applicant;
- (c) not being a person related by blood or legal registration as father, mother, spouse, sibling, and child, including spouse of child, executive, major shareholder, controlling person, or person to be nominated as executive or controlling person of the applicant or its subsidiary company;
- (d) neither having nor used to have a business relationship with the applicant, its parent company, subsidiary company, associate company, major shareholder or controlling person, in the manner which may interfere with his independent judgment, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the applicant, its parent company, subsidiary company, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the date of filing an application with the Office.

The term 'business relationship' under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the applicant or his counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the applicant or twenty million baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board governing rules on connected transactions mutatis mutandis. The consideration of such indebtedness shall include

- indebtedness occurred during the period of one year prior to the date on which the business relationship with the person commences;
- (e) neither being nor used to be an auditor of the applicant, its parent company, subsidiary company, associate company, major shareholder or controlling person, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the applicant, its parent company, subsidiary company, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the date of filing an application with the Office;
 - (f) neither being nor used to be a provider of any professional services including those as legal advisor or financial advisor who receives service fees exceeding two million baht per year from the applicant, its parent company, subsidiary company, associate company, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended not less than two years prior to the date of filing an application with the Office;
 - (g) not being a director appointed as representative of directors of the applicant, major shareholder or shareholder who is related to major shareholder;
 - (h) not undertaking any business in the same nature and in competition to the business of the applicant or its subsidiary company or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding one per cent of the total number of shares with voting rights of other company which undertakes business in the same nature and in competition to the business of the applicant or its subsidiary company;
 - (i) not having any other characteristics which cause the inability to express independent opinions with regard to the applicant's business operations.

* All qualifications of independent directors of N.C. Housing Public Company Limited are defined in compliance with the regulations of Capital Market Supervisory Board.



(Duty Stamp 20 ฿)

Proxy Form B.

Shareholder's Registration No.....

Written at

Date

(1) I/We.....Nationality.....
 Residing at No.....RoadSub-district.....
 DistrictProvince/Country Postal Code.....

(2) Being a shareholder of N.C. Housing Public Company Limited holding shares at the total amount of..... shares and being entitled to vote with the number ofvotes.

(3) I/We hereby appoint (May grant proxy to the Company's Independent Directors of which detailed in AGM invitation letter enclosed)

(1) Mr./Mrs./Miss..... Age.....years

Residing ator

(2) Mr./Mrs./Miss..... Age.....years

Residing ator

(3) Mr./Mrs./Miss..... Age.....years

Residing at

(4) Mr./Mrs./Miss..... Age.....years

Residing at

to be my/our proxy to attend and vote on my/our behalf at the 2023 Annual General Shareholders' Meeting on 26 April 2023, at 2 p.m., via electronic media (E-Meeting) or such or other date, time and place as the Meeting may be adjourned.

(4) I/We hereby grant my/our proxy to vote on my/our behalf in this meeting as follows:



Agenda 1 To consider certifying the Minutes of the 2022 Annual General Meeting of Shareholders

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- Agree Disagree Abstain

Agenda 2 To consider and acknowledge the Company's operating results for the fiscal year 2022

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- Agree Disagree Abstain

Agenda 3 To consider and approve the Financial Statements for the year 2022 ended December 31, 2022

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- Agree Disagree Abstain

Agenda 4 To consider and approve the allocation of profit from the operating results of the fiscal year 2022 and dividend payment

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- Agree Disagree Abstain

Agenda 5 To consider and approve the election of the directors in replacement of those whose term was due for retirement by rotation.

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- The appointments of all those retired directors.
- Agree Disagree Abstain

- The appointments of certain directors as follows:

1. Mr. Piboon Limraphat, Ph.D. Independent Director, Chairman of the Audit Committee, Chairman of the Nomination and Remuneration and CG Committee

Agree Disagree Abstain

2. Mr. Somchao Tanthathoedtham Executive Director, Nomination and
Remuneration and CG Committee

Agree Disagree Abstain

3. Mr. Vikrom Sriprataks Independent Director, Audit Committee,
Nomination and Remuneration and CG Committee
Director

Agree Disagree Abstain

Agenda 6 To consider and approve the directors' remuneration for the year 2023

(a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Agree Disagree Abstain

Agenda 7 To consider and approve the appointment of the auditor for the Financial Statements year 2023 and determination of the remuneration

(a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Agree Disagree Abstain

Agenda 8 To consider on other matters (if any)

(a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Agree Disagree Abstain

(5) In case any votes of the proxy are not in accordance with the intention of the grantor specified in this proxy form, such votes are considered incorrect and would not be deemed as the actions performed by myself/ourselves as the shareholder.

(6) In case I/We do not specify the voting intention in any agenda or unclearly specify, or in the case that the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition to any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

Any acts performed by the proxy in this meeting shall be deemed as the actions performed by myself/ourselves in all respects.

Signed

Grantor(.....)

Signed

Proxy(.....)

Signed

Proxy(.....)

Signed

Proxy(.....)

*****Important*****

By attaching the ID card's copy of both Grantor and Proxy, please duly certified true and correct altogether with the concealment of sensitive data i.e., race, blood type, or religion. (Sensitive Data as stipulated in the Thailand Personal Data Protection Act B.E. 2562). In the even that no concealment been executed, we reserve the right to do so, and it does not constitute the collection of your Sensitive Data.

Remarks

1. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and cannot split the number of shares to many proxies for splitting votes.
2. For electing directors, the shareholder can elect all retired directors or only certain directors.
3. In case the meeting considers any matters other than those specified above, the shareholder may mark additional statement in the continued list of proxy form B. as attached.

Supplemental Proxy Form B.

The proxy granted on behalf of the shareholder of N.C. Housing Public Company Limited

For the 2023 Annual General Shareholders' Meeting of N.C. Housing Public Company Limited to be held on April 26, 2023 at 14.00 hours, via electronic media (E-Meeting) or such or other date, time and place as the Meeting may be adjourned.

Agenda.....Subject.....

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- Agree Disagree Abstain

Agenda.....Subject.....

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- Agree Disagree Abstain

Agenda.....Subject.....

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- Agree Disagree Abstain

Agenda.....Subject.....

- (a) The proxy is entitled to consider and vote on my/our behalf as appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
- Agree Disagree Abstain

Agenda ... Appointment of Directors

- The appointments of all those retired directors.
- Agree Disagree Abstain



The appointments of certain directors as follows:

Mr. / Mrs. / Ms.

Agree Disagree Abstain

Mr. / Mrs. / Ms.

Agree Disagree Abstain

Mr. / Mrs. / Ms.

Agree Disagree Abstain

Mr. / Mrs. / Ms.

Agree Disagree Abstain

I/We certify that statements in this Supplemental Proxy Form are correct, complete and true in all respects

Signed

Grantor (.....)

Signed

Proxy (.....)

Signed

Proxy (.....)

Signed

Proxy (.....)

Company's Articles of Associations relating to the General Meeting of Shareholders

Directors

No. 15 The Company's Board of Directors must constitute at least 5 persons and the group of directors must vote and select one individual to serve as the Company's Chairman. A Vice Chairman may be chosen along with other positions as deemed appropriate by the Board of Directors. At least half of the board members must be of Thai nationality.

No. 16 A person serving as the Company's director does not have to be the Company's shareholder.

No. 17 The election of Directors will be voted at the shareholders' meeting under the following guidelines:

- 1) The number of individual's vote equals to the number of shares s/he is holding.
- 2) Shareholders may vote in whole all shares held to elect one or more persons to serve as a member of the Company's board. However, in case of electing more than one board member partial voting is not allowed.
- 3) Candidates with the most votes in descending order are to be appointed to the Company's Board of Directors in the number positions available. Should there be an equivalent vote count for candidates to fill the last available board seat, the Chairman's decision is the final determinant of the candidate to fill the last position.

No. 18 At least the number closest to one third of the board members must retire at every Annual General Shareholders' Meeting.

For the first 2 years of becoming a publicly listed company, the directors to be retired are to be selected via a random selection process. For succeeding years, board members with the longest tenure are to retire. Those that are retiring can be re-elected to continue serving as the Company's board member.

No. 34 Board member remuneration is to be set and approved by shareholders at the Annual General Shareholders' Meeting.

Members of the Company's Board of Directors are entitled to remuneration in the amount and form as stipulated in the Company's Articles of Association or are approved by shareholders. Such remuneration may be in fixed or as a guideline, which is determined from time to time or such terms are fixed until shareholders approve otherwise. Members of the Board are also entitled to Company benefits as stipulated in the Company's guidelines.

The above clause must not impact employees' and staffs' rights who are selected to become a Board Member in regards to such employee or staff stipend and benefits. Remuneration as stipulated in clause one and two must not violate the legal guidelines set forth in regards to the status of an independent director.

Shareholders' Meetings

No. 35 The venue of the shareholders' meeting shall be held either at the Company's head office, in any nearby province or other locations as the Board of Directors may consider.

No. 36 The Company must hold an Annual General meeting. The Annual General Shareholders' Meeting must be held within four (4) months of the fiscal year-end. Other shareholder meetings are to be referred to as "Extraordinary Shareholders' Meeting".

The Board of Directors to call an extraordinary general meeting at any time, or shareholders holding shares amounting to not less than ten percent of the total number of shares sold may, by subscribing their names, makes a written request to the Board of Directors to call an extraordinary general meeting at any time, but the subjects and reasons for calling such meeting shall be clearly stated in such request. In this regard, the Board of Directors shall proceed to call a meeting of shareholders to be held within forty-five days as from the date of receipt of such request from the shareholders.

In case the Board of Directors does not hold the meeting within the period as prescribed under paragraph two, the shareholders who subscribe this names or other shareholders holding the number of shares as required may call such meeting within forty-five days as from the completion of such period. In this regard, the

meeting shall be considered as the shareholders' meeting called by the Board of Directors. The company shall be responsible for necessary expenses arising from such meeting and reasonably provide facilitation.

In case the quorum of the shareholders' meeting called by the shareholders as prescribed under paragraph three is not formed according to Section 38, the shareholders as prescribed under paragraph three shall be collectively responsible to the company for expenses arising from such meeting.

No. 37 The notice of letter of invitation for a shareholders' meeting must clearly state the venue, date, time and issues to be deliberated and applicable information regarding such issues must be sent to shareholders. Each issue must be clearly identified as an issue "just for information," for "approval" or for "consideration" along with the Board's view on such issues. Such documents must be provided to shareholders and the registrar via postal mail seven (7) days prior to the set shareholders' meeting. The announcement of such shareholder meeting must also be placed in a leading newspaper for 3 consecutive days at least 3 days prior to the meeting.

No. 38 Attendance of shareholders and proxy holders at each shareholder meeting shall be no less than 25 persons or no less than half of the total number of shareholders and must have an aggregate of at least one third of total outstanding voting shares to qualify as constituting a quorum.

In the event that there is insufficient number of shareholders or votes being represented one hour past the designated shareholder meeting time, if such meeting was called by shareholders, the meeting can be cancelled. However, in the case that such meeting was convened by the Company, the meeting shall be rescheduled and a notice of a letter of invitation is to reach shareholders 7 days prior to the rescheduled meeting date. For such reschedule meeting there is no requirement for a quorum.

No. 39 Shareholders may appoint a proxy to vote on their behalf. A letter of proxy with the shareholder's signature must be prepared in compliance with the registrar's guidelines. The proxy must be given to either the Chairman of the Board or a designee of the Chairman at the venue of the shareholders' meeting prior to the commencement of such meeting consisting at least of the following items:

- a. The number of shares held by the proxy
- b. Name of the person receiving the proxy (grantee)
- c. Specify the specific meeting for which the grantee is to attend

No. 40 The shareholders' meeting will consider and vote on issues submitted for shareholder approval in sequence except for a resolution to change the sequence of such issues with a vote of no less than two thirds of all shareholders attending the meeting.

Upon obtaining resolutions for issues proposed for shareholder approval, the combined shareholding of one third of the total outstanding shares can put forth additional issues for the shareholders' meeting for consideration.

In case that the issues put forth for consideration and/or additional issues raised requires additional time to determine resolution, the shareholders' meeting should determine the venue, date, time for the shareholders' meeting to reconvene. Shareholders must receive the necessary documents relating to the pending issue(s) for resolution 7 days prior to the set meeting date. The Company must also make announcements of the date for the shareholders' meeting to reconvene in a newspaper for 3 consecutive days at least 3 days prior to the meeting.

No. 41 The Chairman of the Board is the Chairman of the shareholders' meeting but should the Chairman be absent or is unable to fulfill his/her responsibilities, the Vice Chairman is designated to be the next Chairman of the shareholders' meeting. However, should the Vice Chairman also not be available or is unable to fulfill his/her responsibilities, shareholders can vote on any shareholder present at the shareholders' meeting to be the Chairman of the meeting.

No. 42 Each shareholder has 1 voting right per share held.

In case that a shareholder has conflicts of interest on a particular issue being voted upon, the shareholder does not have the right to vote on that particular issue except in the case of voting for an appointment of a board member.

No. 43 For any issue voted upon at the shareholders' meeting must receive majority vote of vote able shares present at the meeting unless otherwise stated or legal guidelines stipulate differently. As for the following case, a vote of three quarters of the votes present is required.

- a. The sale or the transfer of, in whole or in part, the Company's key businesses to a third party
- b. The purchase or the transfer of other public company's businesses or non-listed businesses into the Company

- c. Contracting, amending or nullifying contracts related to the leasing of Company's key businesses in whole or in part, the enabling of a third party to manage the Company's operations or the entering of a joint venture
- d. Making amendments to the Company's Memorandum or Articles of Association
- e. Raising or reducing the Company's capital
- f. Issuance of corporate debenture
- g. Merger, acquisition or the dissolution of the Company

Dividend and Legal Reserves

No. 48 No dividend payment can be made unless receiving shareholder approval or a resolution by the Board of Directors for an interim dividend payment.

Notice of dividend payment must be made in writing and sent to shareholders. Such notice must also be printed and advertised in a leading newspaper for 3 consecutive days and payment of such dividend must be made within 1 month of the resolution for such disbursement.

No. 49 Upon determining that the Company has earned sufficient profitability, the Board of Directors may make occasional interim dividend payment. Upon payment of such interim dividend, shareholders must be notified at the following shareholders' meeting.

No. 50 Dividend payment shall be equal for all shares except otherwise stipulated for prefer shares.

No. 51 The Company must set aside at least 5% of net profit less any retained loss as legal reserve for the fiscal year until the Company's retained earnings is not less than 10% of its registered capital.

Other than the legal reserves, the Board of Directors may propose for shareholder approval additional reserves if it is deemed to be appropriate in the course of normal operations.

If the Company has any other retained loss, the Company can use other reserves, legal reserves and premium paid on shares (in that sequence) to write-off such retained loss.

Accounting and Financial Auditing

No. 53 The Company's fiscal year begins January 1st and ends December 31st of each year.

- No. 54 The Board of Directors must ensure the integrity of the data collection and storage process and the adherence to generally accepted accounting principles
- No. 55 The Board of Directors must ensure that a comprehensive balance sheet and profit and loss statement be prepared in a 12 months cycle, which constitutes a fiscal year.
- No. 56 The Board of Directors must have the Company's financial auditor(s) prepare the Company's fiscal year-end balance sheet and profit and loss statements to be submitted for shareholder approval at the Annual General Shareholders' Meeting. The financial statements have to be audited by the Company's financial auditor(s) prior to submitting for shareholder approval.
- No. 57 The Board of Directors must post mail the following documents to shareholders along with the notice of the letter of invitation to attend the Annual General Shareholders' Meeting.
- (1) A copy of the Company's audited financial statements with a copy of the Company's financial auditor's report.
 - (2) Board of Directors' report and documents supporting such report.
- No. 58 The Company's Board of Directors is required to appoint a person to oversee registration of Board attendance, prepare and ensure integrity of the minutes of the Company's Board meetings, shareholder meetings and all resolutions reached at these meetings. These documents are to be kept at the Company's head office or at a facility in a nearby province and a person must be appointed to be responsible for keeping these documents. However, in storing these documents off site, the registrar must be notified of the storage location.
- No. 59 Shareholder approval to appoint the Company's financial auditor must be sought every Annual General Shareholders' Meeting and the outgoing auditor(s) may be re-elected to serve as the Company's financial auditor for another one year term.
- No. 60 Shareholders should determine the remuneration for the Company's financial auditor(s).
- No. 61 No person employed directly or indirectly by the Company can be selected to be the Company's financial auditor.
- No. 62 The Company's financial auditor is required to attend every shareholder meeting which involves the review of the Company's financial statements and issues that related to the Company's accounting process to provide clarification for the Company's shareholders. All necessary documents to be sent to shareholders must also be delivered to the Company's financial auditor(s).

Guidelines for attending the Annual General Meeting of Shareholders via electronic media (E-Meeting)

Shareholders or proxies who wish to attend the meeting must submit documents proving their identity as specified to the Company within April 17, 2023. The Company shall verify the list of shareholders according to the closing information of the shareholders' register book who have the right to attend the meeting wholly and correctly. After that, the electronic conferencing service provider will send a Link to attend the meeting and the user manual to the Email you have sent to inform the Company. The Link will be sent two days in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting in two ways as follows:

1. Submit your request to attend the meeting by sending information via email or postal mail.
2. Submit your request to attend the meeting by sending information via website or QR Code.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-Meeting) by sending information via email or postal:

1. Please fill in the document requesting to attend the meeting via electronic media (E-Meeting) (Attachment 9) by specifying your Email and your mobile phone number clearly for registering for the meeting.
2. Attach a copy of proof of identity to confirm the right to attend the E-Meeting.

2.1 Shareholders who are natural persons:

- If a shareholder wishes to attend the meeting in person via E-Meeting:
 - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
- If a shareholder appoints another person to attend the meeting on his/her behalf via E-Meeting:
 - The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed.

- A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.
- A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

2.2 Shareholders who are juristic persons:

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting in person via electronic media (E-Meeting)
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting instead via electronic media (E-Meeting)
 - The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed.
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
 - Copy of the identity document of the proxy as in the case of natural persons as mentioned above.

Suppose the documents or evidence mentioned above are not Thai or English versions. In that case, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity together with supporting documents (item 2) by sending to the Company within the date April 17,2023.

- Email channel: nch@ojconsultinggroup.com
- Postal channels: Investor Relations Department

N.C. Housing Public Company Limited


No. 1/765, No. 17, Soi Amporn, Phaholyothin Road, Km. 26, Khu Khot Subdistrict,

Lam Luk Ka District, Pathum Thani Province 12130

Tel. 0-2993-5080-7 #403,401

If a shareholder wishes to submit a request to attend the meeting via electronic media (E-MEETING) via the website or QR Code

1. Request to attend the meeting via Web Browser: Chrome by going to

Scan QR Code	Go to Link
	https://nch.thekoble.com/agm/emeeting/index/1

2. Fill in the information of shareholders:

1. Securities holder account number;
2. Name (do not include a title)
3. Last Name
4. ID card number;
5. Choose to accept the terms and consent to access to personal information;
6. Press "Confirm"

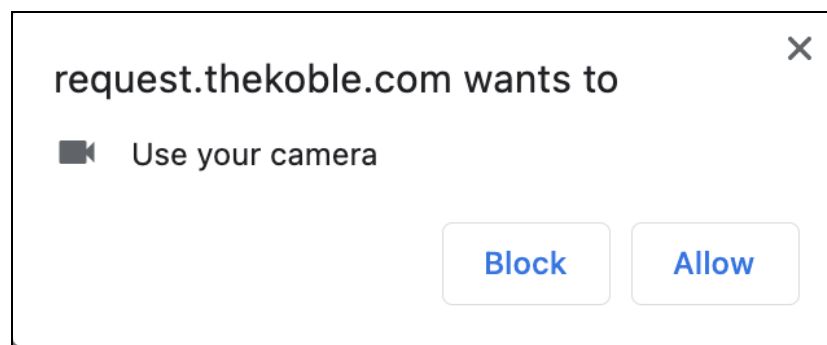
3. Check the name of the shareholder and the number of shares. If correct, please fill in shareholder information.

1. Name - Surname (English);
2. Email to receive a link to attend the meeting;
3. Mobile phone number;
4. Select the attendance type:
 - i. Attend the meeting in person via E-Meeting;
 - ii. Authorize the natural persons to attend the meeting via E-Meeting;
 - iii. Assign a proxy to an independent director;
5. Press "Next"

In the case of shareholders attending the meeting in person

Record photos of shareholders

1.1 Press "Allow" to accept the website to access the camera. Press Allow.



1.2 Take a photo of a full ID card:

- Press "Take a photo";
- Press "Save";
- If you want to take another shot, please press the "Retry" button.

1.3 Take a picture of the shareholder holding an ID card :

- Press "Take a photo";
- Press "Save";
- If you want to take another shot, please press the "Retry" button.

1.4 Press "Next";

1.5 The system will display a message "Information received successfully," check the name, surname, and number of shares again;

1.6 Press "Finish."

In the case of appointing the natural person to attend the meeting via E-MEETING:

1. Record photos, shareholder information (as in the case of shareholders attending the meeting in person);
2. Save the proxy's information and attach supporting documents:
 - a. Name-surname of the proxy (Thai language);
 - b. Name-surname of the proxy (English);
 - c. Attach a copy of the proxy's identity document;
 - d. Attach the proxy form with complete information and signature;
 - e. Press "Next"
3. Press "Next";
4. The system will display a message "Information received successfully," check the name, surname, and number of shares again;
5. Press "Finish."

In the case of appointing a proxy to an independent director:

1. Record photos, shareholder information (Like in the case of shareholders attending the meeting in person);
2. Attach the completed and signed proxy form;
3. Press "Next";
4. The system will display a message "Information received successfully," check the name, surname, and number of shares again;
5. Press "Finish."



Remark: The system for receiving the request to attend the meeting will be open for operation from April 17, 2023 to April 26, 2023 date or until the meeting is completed. (The system does not accept information on Saturdays, Sundays, and public holidays.)

Suppose the documents or evidence mentioned above are not Thai or English versions. In that case, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

Electronic Meeting Attendance (E-Meeting):

1. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an Email from the meeting organizer, a link for attending the meeting, and a system's user manual two days before the meeting date. Please study the manual on how to use the E-Meeting meeting system in detail. If you haven't received the Email within the April 24, 2023 date, please get in touch with the Company immediately; Call Center : 0-2079-1811
2. Meeting attendance and voting via electronic media can be used with computers/notebooks/tablets and mobile phones via Web Browser: Chrome with 4G internet speed or home internet basic.

Note: In case of meeting via tablet and mobile phone, Zoom Cloud Meeting program must be installed before attending the meeting, which can be downloaded as follows:

IOS system	Android system
	
https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307	https://play.google.com/store/apps/details?id=us.zoom.videomeetings

3. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
4. To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.

5. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
6. If attendees have any problems or problems in using the E-Meeting system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

***** This E-Meeting meeting will be an electronic meeting only and will not be held in a conventional meeting venue; therefore, shareholders are requested not to come to the Company. *****

If a shareholder wishes to appoint an independent director as a proxy:

Suppose any shareholders cannot attend the E-Meeting meeting in person or cannot appoint other proxies to attend the E-Meeting meeting and wish to appoint an independent director as a proxy. In this regard, they can send a proxy form (Attachment 6) specifying the proxy as one of the independent directors as specified by the Company along with supporting documents to the Company by the date within the date April 17, 2023 via the following channels:

- By Email: nch@ojconsultinggroup.com
- By mail: Investor Relations Department
N.C. Housing Public Company Limited
No. 1/765, No. 17, Soi Amporn, Phaholyothin Road, Km. 26, Khu Khot Subdistrict,
Lam Luk Ka District, Pathum Thani Province 12130
Tel. 0-2993-5080-7 #403,401

Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper:

Please submit the following information:

1. The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with a 20-baht duty stamp affixed.
2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form.
4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business.
5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners) of the proxy with certified the true copy;
6. Submit information via the following channels:
 - By Email: nch@ojconsultinggroup.com
 - By mail: Investor Relations Department
N.C. Housing Public Company Limited
No. 1/765, No. 17, Soi Amporn, Phaholyothin Road, Km. 26, Khu Khot Subdistrict,
Lam Luk Ka District, Pathum Thani Province 12130
Tel. 0-2993-5080-7 #403,401

Submitting advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-Meeting meeting:

If shareholders wish to submit suggestions or questions, they can be done in two ways as follows:

1. Send advice or questions **in advance** to the Company before the meeting date through the following channels:
 - By Email: ir@ncgroup.co.th
 - Telephone: 0-2993-5080-7 #403,401
 - By mail: Investor Relations Department
N.C. Housing Public Company Limited
No. 1/765, No. 17, Soi Amporn, Phaholyothin Road, Km. 26, Khu Khot Subdistrict,
Lam Luk Ka District, Pathum Thani Province 12130

2. Submit advice or questions during the meeting to those attending the E-MEETING meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:

- Chat channel for text messages.
- An audio chat channel where attendees press the raising hand button and turn on the microphone on their device after the operator sends you an invitation to chat. Please turn off the microphone after the conversation is finished every time (For more details, please refer to the user manual sent to the attendees' emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the shareholders' meeting via E-Meeting, please contact the Company Secretary for further information via the Company's contact : Call Center 0-2079-1811
2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and complete identity verification, please contact OJ International Co., Ltd. at the phone number : Call Center 0-2079-1811



ใบตอบรับเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ บริษัท เอ็น.ซี.โฮousing จำกัด (มหาชน)

Acceptance for the invitation of online meeting of N.C. Housing Public Company Limited

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า..... หมายเลขบัตรประชาชน/หนังสือเดินทาง.....

I/We, Identification Card/Passport number

สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Nationality Residing at No. Road Sub district

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท เอ็น.ซี.โฮousing จำกัด (มหาชน)

Being a shareholder of N.C. Housing Public Company Limited

โดยถือหุ้นรวมทั้งสิ้น หุ้น

Holding the total amount of shares

ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2566

I would like to participate the E-MEETING for Annual General Meeting 2023

เข้าร่วมประชุมด้วยตัวเอง

Self-Attending

มอบฉันทะให้ (นาย/นาง/นางสาว)..... ได้เข้าร่วมประชุมดังกล่าวข้างต้น

Proxy to

attend the meeting.

(3) ข้อมูลในการจัดส่งวิธีการเข้าร่วมประชุม

Please send the Link to join the meeting by below email

อีเมล.....(โปรดระบุ)

E-Mail Please fill in the blank.

โทรศัพท์มือถือ.....(โปรดระบุ)

Mobile Number Please fill in the blank.

(4) จัดส่งเอกสารเพื่อยืนยันตัวตน ตามเอกสารแนบ 8 วิธีการเข้าร่วมประชุม ภายในวันที่ 17 เมษายน 2566

Please submit the required document per an attachment 8 by April 17, 2023

(5) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ระบุ

Once you have verified, the company will send the Link to join the meeting via email.

(6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม

Please prepare your Account Number and your Identification Card Number for log in the meeting.

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder

(.....)

Privacy Notice

N.C. Housing Public Company (“Company”) adheres to ethical business conducts and compliance with applicable legal framework. The Company is aware of your trust in the Company’s products and services and recognizes your need for security in transaction and the handling of your personal data.

For prioritizing your privacy and safeguarding your personal data, the Company, therefore, has set out policies, regulations and rules for the Company’s business providing strict measures in protecting your personal data so that you can be assured that your personal data entrusted to Company will be processed to meet your needs and in accordance with the laws.

1. General Provisions

This Privacy Notice is provided to clarify the details and methods on how company handles the information that we received from you, the purposes for the collection, use, disclosure, and processing, including the retention period of such Personal Data, and your rights as the data subject. As company conducts business in Thailand, the processing of your Personal Data shall therefore fall under the compliance of and is required to comply with Thailand’s Personal Data Protection Laws accordingly.

2. Purposes for the collection, use and disclosure of personal data

2.1 In general, whether you are a Customer, Trade Partner or the Person Having Business Relationship, company may proceed on the Processing of your data.

Purposes	Type of Data	Lawful Basis
For contacting and coordination in relation to the business operation of company	- Contact Information	Legitimate interest basis
For maintaining security in building area, including the exchange of cards for the entry and exit of such area, the recording of videos of the visitors of company or the buildings, by closed-circuit television (CCTV).	- Video, Sound, Image	Legitimate interest basis
For compliance with laws or	- The information being	Legal obligation basis

<p>compliance with court's summon, letter or order of authorities, independent organizations or officers having duties and powers under the laws such as the compliance with a summon, writ of attachment, order of the court, police officers, public prosecutors and government authorities including the reporting or disclosure of information to the shareholders, government authorities or independent organizations such as Energy Regulatory Commission, Ministry of Energy, Revenue Department, Land Department, State Audit Office, the Office of National Anti-Corruption Commission, etc. for compliance with relevant laws.</p>	<p>collected is necessary to meet the requirements of the law or regulatory authorities.</p>	
<p>For the compliance with laws concerning public interest in respect of public health such as health protection against dangerous communicable disease or epidemic which may be contagious or spread into the kingdom.</p>	<p>- The information being collected is necessary to meet the requirements of the law or regulatory authorities. - Health information, Vaccination, Personal health</p>	<p>Legal obligation basis</p>
<p>For the management and administration concerning your health, hygiene and safety.</p>	<p>- Health information, Vaccination, Personal health</p>	<p>Vital Interests</p>
<p>for the safety of entering and exiting the village/building</p>	<p>- Identification Information - Vehicle registration number</p>	<p>Legitimate interest basis</p>

Other than the above purposes, company may further proceed on the Processing of your personal data for the relevant cases as follows:

2.2 In case that you are a Customer, company may proceed on the Processing of your personal data for additional relevant purposes as follows:

Purposes	Type of Data	Lawful Basis
For the benefit in the evaluation, improvement and development of products, the provision of services and relevant sales promotions of company including for surveying satisfaction concerning products and services of company so that they are appropriate and suitable with your requirement.	- surveying satisfaction	Legitimate interest basis
For using as information and supporting documents for any proceeding with banks, financial institutions, Department of Business Development, Revenue Department, Excise Department, Stock Exchange of Thailand, the Office of Securities and Exchange Commission, Metropolitan Electricity Authority, Provincial Waterworks Authority, and other relevant external authorities.	- Contact Information - Bank Account - Other information related to the service - Identification Card (Copied) - House Registration (Copied) - Marriage license - Letter of Spousal Consent - Title deed (Copied)	Legitimate interest basis
To contact, notify, coordinate, announce and collect common services fees	- Contact Information	Legitimate interest basis
For the establishment of a village juristic	- Identification Card (Copied)	Legitimate interest basis
The information will be utilized for the purpose of determining and granting	- Identification Information	Legitimate interest basis

access rights to and from buildings, places, and parking areas		
For emergency communication, in case the need arises to contact you, or in the event of an emergency situation requiring your advice or approval.	- Contact Information	Legitimate interest basis
For conducting a population survey for activities	- Contact Information - Identification Information	Legitimate interest basis
For the purpose of promoting sales, the company may use your personal data, technical and usage information such as IP address, login information, website browsing information, cookie ID, device type used for access, platform settings, and other technologies used for accessing the website, and your profile data, for analysis and presenting you with relevant products or services.	- Contact Information - Technical and usage information	Consent *** The company will request your explicit consent for the company to use your personal data. to analyze and present suitable products or services to you;
For the purpose of direct marketing by the company, for providing information, presenting benefits and promotions through text messages (SMS), telephone, email, social media, and/or other communication channels in case you become a member of the company's various activities, and any other methods agreed upon by you	- Contact Information - Identification Information	Consent *** The company will request your explicit consent for the company to use your personal data for direct marketing.
In order to respond to your inquiries or complaints, and to resolve any issues or disputes arising from your interactions with the company.	- Contact Information - Complaints	Legitimate interest basis

For entering the company's area of responsibility	- Identification Information - Vehicle registration number	Legitimate interest basis
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2.3 In case that you are a Trade Partner, company may proceed on the Processing of your personal data for additional relevant purposes as follows:

Purposes	Type of Data	Lawful Basis
<p>For proceedings in accordance with relevant procedures prior to entering into agreement such as:</p> <ul style="list-style-type: none"> ○ Business Partner registration. ○ Consideration on qualifications of Business Partner. ○ Preparation of information before entering into procurement process such as creating median price, specifying names and details of Business Partners in the internal system of company, etc. ○ The purchase or acceptance of bidding forms, attending the clarification, the presentation concerning procurement works (as the case may be), price bargaining and announcement of the winning bidder. ○ Invitation to bid, bidding, verification of authority, the 	<ul style="list-style-type: none"> - Identification Card (Copied) - Personal Contact Information - Contract - Power of Attorney 	<ul style="list-style-type: none"> - Contractual - Legitimate interest basis

<p>granting or obtaining of authority for submission of bidding documents of the bidders and the consideration on qualifications of company's bidders in accordance with procurement procedures of company including the case that the bidders are the service provider, legal advisor, accounting advisor, business advisor and tax advisor, auditor, financial advisor, financial institution, advisor on accounting and finance system development.</p>		
<p>For the necessity in the conducting of transaction between Trade Partner and company, such as:</p> <ul style="list-style-type: none"> ○ Identity verification, verification of authority, the granting or obtaining of authority including for using as supporting documents for conducting relevant transactions; ○ Proceedings in accordance with rules, regulations and relevant internal procedures company 	<ul style="list-style-type: none"> - Identification Card (Copied) - Personal Contact Information - Contract - Power of Attorney 	<ul style="list-style-type: none"> - Contractual - Legitimate interest basis

<ul style="list-style-type: none"> ○ Consideration, preparation and execution of commercial agreements; ○ The compliance with hiring agreement, service agreement, other commercial agreements and relevant agreements or cooperation between company and Business Partners including the procedures for requesting and consideration of relevant documents which may contain personal data of the director of the company which is a third party or representative of state authorities. ○ The acceptance of work pursuant to agreements between company and Business Partners, the administration of commercial supplies and products, the issuance of work certification until completion 		
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In case that the personal data collected by company for the aforementioned purposes is the data necessary for the performance of agreements or the compliance with relevant applicable laws, if you refuse to provide such necessary personal data, company may not be able to consider entering into transaction or perform administration in accordance with the agreement with you (as the case may be).

Furthermore, in case that you have provided personal data of other person for us, you shall be responsible to inform those people of this Personal Data Privacy Notice and/or the letter requesting for consent (if necessary).

3. Personal Data which shall be collected

In general, for the collection of your personal data, company shall collect your personal data by directly requesting the data from you; nonetheless, there may be some circumstances that company collects your personal data from other sources such as the company that you are positioned in, your employee, secretary or coordinator, government authorities or state authorities or other sources of publicly disclosed information such as website and searchable data on the internet, etc.

In this regard, company shall proceed to collect your personal data as follows:

3.1 General personal data: is information that enables you to be identified either directly or indirectly. Your personal data that the company collects, uses and/or discloses such as

- Identity data such as first name, last name, identification card number, passport number, date of birth, gender, age, nationality, signature, photo, identity number of the professional license, driving license, company's defensive driving license, username, etc.
- Contact data such as address, a copy of house registration, phone number, facsimile number, email, Geolocation, emergency contact person, social media account, LINE ID, secretary information, etc.
- Financial data such as bank account number, etc.
- Data regarding companies or authorities that you are working in, such as companies or authorities that you are working in, place of work, position of work, etc.
- Data regarding educational profile, work profile, training, proficiency and relevant achievements, etc.
- Recording of videos by closed-circuit television (CCTV)
- Opinions, recommendations, and complaints
- Information about the use of various electronic systems of the company, including information about the use of applications, browsing information, such as website browsing history. IP address information (IP Address), etc.
- Other data such as website usage, audio, still images, and movies and any other information that is considered personal data under the Personal Data Protection Laws.

3.1.1 Personal data that you provide directly to the company or through the company or existing with the company, both arising from the use of products and/or services, contact, visit, search via digital channels, website, Call Center, authorized person or any other channel.

3.1.2 Personal data that the Company receives or accesses from other sources which are not directly from you such as government agency financial institution financial service provider business partner credit information company and data service providers, etc., which the Company will collect information from other sources only upon obtaining your consent as required by law. Unless the company is necessary as permitted by law.

3.2 Sensitive personal data

Sensitive personal data that is specifically required by law. The Company will collect, use and/or disclose sensitive personal data only when the company has obtained your explicit consent. or in the event that the Company is necessary as permitted by law The Company may be required to collect, use (hereinafter referred to in this policy, if not specifically referred to as personal data and sensitive personal data relating to you above, collectively as "Personal Data").

3.3 If in the case of a minor (Individuals under the age of 20) wish the Company to collect personal information of minors. separately considered as follows:

- the holder of parental responsibility over the child when the Minors is not entitled to act alone or when the Minors is below 10 years of age; or
- In the case of a minor over 10 years old but less than 20 years old, the company must obtain consent from the minor. Operate the consent of the legal representative ruler or parents who have the authority to act on behalf of minors.

4. Sources of your personal data

The Company collects your personal information directly from various sources, including:

- Online Platform: The Company may collect your personal information when you register an account on the Internet. survey organizing activities or fill in information to receive promotional offers Subscribe to receive promotional information. or to connect with the company.
- Offline Communication: The company may collect your personal information offline, for example when you enter our offices. when communicating via telephone or when you participate in company activities or giving a business card.

- Contractual: The Company enters a contract with you, the Company may also collect your personal information from other sources, including publicly available sources, business partners of the company or any other person related to the data subject (for example data subject's service providers).
- Personal data obtained by us from third parties such as agents, merchants or companies providing data collection services, alliances, business partners, and/or any other persons who we have relationship with
- Personal Data obtained by us from affiliated companies in SCBX Group, business partners, and/or any other persons who we have relationship with

5. Disclosure of Personal Data to other persons or entities

The company may disclose your personal information to others with your consent or under the legal principles that allow disclosure. The recipient of the information mentioned above will collect, use and/or disclose your personal information within the scope of your consent or relevant scope in this policy.

The company may disclose your personal information to others with your consent or under other legal basis as specified in this policy, such as data processors, business partners, service providers, company representatives, contract workers, financial institutions, external auditors, legal entities with legal authority, and any other individuals or entities that have a relationship or agreement with the company, including but not limited to executives, employees, contractors, consultants, and representatives of the company and the recipient entities of the aforementioned data.

6. The submission or transfer of personal data to foreign countries

In some cases, the company may be required to disclose your personal information to foreign countries, which may have different personal data protection standards than Thailand. Additionally, there may be business dealings or transactions with foreign companies. As a result, we may need to disclose your personal information to these companies, as well as government agencies, professional advisors, and relevant individuals who need access to such information in order to carry out our normal business operations. Furthermore, the company may also disclose information abroad for the purpose of conducting legal proceedings or investigations, which may occur in the future. Additionally, the company may store your information on computer servers or cloud services provided by overseas service providers, and may process data using third-party software or applications located abroad.

In this regard, for the submission or transfer of your data to foreign countries in whatsoever case, company shall comply with the Personal Data Protection Act B.E 2562 (2019).

7. Retention period of the Personal Data

The Company will retain your Personal Data only for the necessary duration, and will collect, use and disclose your Personal Data, as defined in this Policy, in accordance with the duration criteria, namely the period during which you are still related to the Company as a client, and may still retain your Personal Data as long as needed for legal compliance or as per legal prescription, for the establishment of legal claims, legal compliance or exercise of legal claims, or defense of legal claims, or for other purposes in accordance with policies and the internal regulations of the Company.

Furthermore, the company will properly maintain your personal information in accordance with administrative, technical, and physical safeguarding measures to ensure the security and confidentiality of your personal information processing. This means that there are measures in place to ensure confidentiality, completeness, and accuracy of information, and that the information is readily available and protected against unauthorized access. The company has established policies, regulations, and guidelines for protecting personal information, such as information security standards and measures to prevent unauthorized access or disclosure of information by recipients. The company regularly updates its policies, regulations, and guidelines as necessary and appropriate.

8. How we protect your information

The company will keep your personal information secure and in good faith, following administrative safeguards, technical safeguards, and physical safeguards to maintain the appropriate level of security in processing personal information and to prevent the violation of personal data. The company has established policies, regulations, and criteria for protecting personal information, such as information security standards and measures to prevent recipients of information from using or disclosing the information for unauthorized purposes or without authority or consent. The company regularly updates its policies, regulations, and criteria as necessary and appropriate.

"In addition, the management, employees, contractors, subcontractors, agents, consultants, and data recipients from the company have the responsibility to maintain the confidentiality of personal data according to the company's established confidentiality procedures."

9. Your Rights related to Personal Data

"Your rights in this matter are the rights according to the law that you should know. You can exercise various rights under the provisions of the law and the policies established at present or that may be amended in the future, as well as the criteria set by the company. In the case where you are under 20 years old or legally limited in the ability to transact legally, you may exercise your rights by giving your father and mother, the person with legal guardianship, or a person with the authority to act on your behalf, the right to express your intentions."

9.1 Right to Withdrawal of consent

When you consent to the Company for the specific purpose, you have the right to withdraw your consent at any time, except there are legal restriction or contractual obligations which are beneficial to you. Therefore, withdrawal of your consent may affect your benefits, you should therefore study, inquire about the impact before exercise your right. If your withdrawal causing the Company unable to deliver product or provide some service to you, the Company will inform you about the impact of such withdrawal. In this regard, the withdrawal of consent will not impact the collection, usage, or disclosure of your personal data prior to such withdrawal.

9.2 Right to Access and Make a copy of Personal Data

You have the right to access your personal information that is under the responsibility of the company and request the company to make a copy of the aforementioned information for you. You also have the right to request the company to disclose how the company obtained your personal information.

9.3 Right to Data Portability

You have the right to obtain your Personal Data in case that the Company has converted your Personal Data in automatic machine-readable or usable format and can be used or disclosed by automatic means, and may request the Company to send or transfer your Personal Data to third party, or obtain the Personal Data that the Company sent or transferred to third party, except in case that the Company cannot execute such portability by automatic means, or it is technically impractical, or the Company have the right to reject your request in accordance with the law.

9.4 Right to Objection

You have the right to object the collection, usage, or disclosure of Personal Data as follow, however such objection may cause the Company unable to provide you certain services. However, in case that your objection to collect, use, and disclose of Personal Data and such Personal Data is necessary for the Company to perform its lawful operation or for public tasks, the Company may continue to collect, use, and disclose your Personal Data if the Company can lawfully demonstrate prevailing reason, or for the purpose of establishment of legal claims, compliance of legal claims, or defense against legal claims.

In this regard, the Company may reject your request in accordance with the law, court order, or in case that your request may cause damage to rights and freedom of third party.

9.5 Right to Processing Suspension

You have the right to temporarily suspend processing Personal Data in the event that the Company is in the process of reviewing your request to rectify your Personal Data or objection request or any other cases that the Personal Data is no longer necessary for the Company and needs to erase or destroy such Personal Data in accordance with applicable law, but you instead exercise the right to suspend

9.6 Right to erase or destroy

You have the right to request the Company to erase or destroy your Personal Data or anonymize your Personal data except it is necessary for the Company to perform its obligations under the contract in order to provide a service or there are any legal rights to refuse your request.

9.7 Right to Data Rectification

You have the right to rectify or change your Personal Data that is not correct or inaccurate in order to keep such data up-to-date. However, it is depending on the requirements of other applicable laws.

9.8 Right to Complain

You have the right to complain regarding Personal Data via the communication channel of the Company in order to receive explanation or provisional solution from the Company or submit your complaint to the supervising authority in accordance with the Personal Data Protection Act.

9.9 The use of your rights

As mentioned above may be restricted under applicable laws and there may be some cases where the company may refuse or be unable to comply with your request to use such rights, such as having to comply with laws or court orders for the public benefit. The use of your rights may infringe on the rights or freedoms of others. If the company refuses your request, the company will notify you of the reasons for the refusal.

10. Data Protection Officer

The company has implemented measures to comply with the Personal Data Protection Act B.E. 2562 by appointing a Data Protection Officer (DPO) to oversee the company's activities regarding the collection, use, and disclosure of personal data in accordance with the Personal Data Protection Act B.E. 2562 and related laws on personal data protection. Additionally, the company has established procedures for relevant parties to comply with these policies, ensuring that the implementation of personal data protection policies is done accurately and effectively.

11. Contact Information regarding Personal Data

Data Protection Officer (DPO)

N.C. Housing Public Company Limited

1/765 Moo 17, Soi Amporn, Phaholyothin Rd. Km.26,

Tambol Kookhot, Lumlookka District, Pathumtani 12130

Email : dpo@ncgroup.co.th

STABILITY GROWTH



N.C. Housing Public Company Limited
1/765 Moo 17, Soi Amporn, Phaholyothin Rd.
Km.26, Tambol Kookhot, Lumlookka District,
Pathumtani 12130
☎ 66 (0) 2993-5080-7
✉ ir@ncgroup.com @ nc_housing
🌐 ncgroup.co.th @NCFamilyChannel
f /nchappyhome @nchappyhome