



(Translation)

Minutes of the 2025 Annual General Meeting of Shareholders

N.C. Housing Public Company Limited

Date, time, and venue

The 2025 Annual General Meeting of Shareholders (the “Meeting”) was held on Thursday, April 24, 2025, at 2:00 PM, via electronic media (E-AGM), in accordance with the Royal Decree on Electronic Meetings, related laws, and regulations. The company utilized the electronic meeting control system provided by OJ International Co., Ltd., which has completed a self-assessment for compliance certified by the Electronic Transactions Development Agency (ETDA). This ensures that the shareholders' meeting system complies with the Royal Decree on Electronic Meetings B.E. 2563 (2020) and the Notification of the Ministry of Digital Economy and Society regarding Security Standards for Electronic Meetings. The E-Meeting and E-Voting system included video recording of the shareholders' meeting, which will be disseminated via the company's website.

Directors attending the Meeting

- | | | |
|----------------|------------------------|--|
| 1. Mr. Trirat | Jarutach, Assoc. Prof. | Chairman and Independent Director |
| 2. Mr. Vichan | Amornrojanavong | Independent Director, Chairman of the Audit Committee, Chairman of the Nomination and Remuneration and CG Committee |
| 3. Mr. Vorakan | Dhepchalerm | Director, Independent Director, Member of the Audit Committee, Member of the Nomination and Remuneration and CG Committee |
| 4. Mr. Vikrom | Sripataks | Director, Independent Director, Member of the Audit Committee, Member of the Nomination and Remuneration and CG Committee |
| 5. Mr. Nipon | Poapongsakorn | Independent Director |
| 6. Mr. Somchao | Tanthathloedtham | Director, Member of the Nomination and Remuneration and CG Committee, Chairman of the Executive Committee, Chief Executive Officer |
| 7. Mr. Somnuek | Tanthathloedtham | Director, Executive Director, Managing Director |

The Company has seven (7) directors, and all those directors were present at the Meeting, which is 100% of all Company's directors.

Executives attending the Meeting

- | | | |
|--------------------|-----------------|---|
| 1. Mr. Thamrong | Plookjitrason | Assistant Managing Director |
| 2. Mr. Waranun | Watthanawitt | Senior Vice President (Operation) |
| 3. Mr. Walatchanat | Rujidasirisakul | Senior Vice President (Accounting and Financial Department), Act as Chief Finance Officer (CFO) |
| 4. Mr. Prapat | Vatchalonulak | Vice President (Business Development Department) |
| 5. Ms. Porn Tippa | Cheewaruangroj | Company Secretary |

Auditors

- | | | |
|--------------------|----------|------------------------------|
| 1. Ms. Kanjana | Khamhom | Dharmniti Auditing Co., Ltd. |
| 2. Ms. Thanychanok | Raweesri | Dharmniti Auditing Co., Ltd. |

The meeting commenced at 2.00 PM.

Ms. Pissamon Supap, a master of ceremonies (the "MC"), welcomed all shareholders to the 2025 Annual General Meeting of Shareholders of N.C. Housing Public Company Limited. She informed the Meeting that a total of 30 shareholders attended the Meeting in person and by proxy, representing 926,065,950 shares from the total issued and paid-up shares of 1,245,283,691 shares, accounting for 74.3659% of the Company's outstanding shares. This constituted a quorum according to Article 38 of the Company's Association.

Before starting to consider the agenda, the MC clarified the voting procedures and vote counting methods for each agenda which can be summarized as follows:

1. The Meeting was conducted through electronic media, therefore, there was no printing of ballots for the attendees. For voting, if shareholders attended the Meeting via PC, they were requested to vote on the E-Voting system by switching to E-Voting tab to cast their vote, but if shareholders attended the Meeting via mobile device or tablet, they were requested to switch from Zoom application to Chrome application to vote on the E-Voting system. The Company allowed shareholders one (1) minute per agenda to vote. Once casting the vote, the system would have a pop-up asking to confirm the vote, pressed "Accept" to confirm voting.

2. In case shareholders would like to change the vote, they were able to do by selecting on the vote again. However, shareholders could not vote or change the vote when the agenda was passed and closed. After voting, shareholders were requested to switch back to the E-meeting tab (Zoom) to continue the Meeting.
3. The system would collect points by counting the total votes from those who voted via E-Voting system and those who voted in advance via proxy documents.
4. Vote counting: one share would be counted as one vote.
5. The Chairman notified shareholders to vote on each agenda and queried in every agenda whether anyone objected or abstained. For agenda that no shareholder objected or abstained from voting, the Chairman considered the proposed resolution approved or agreed upon. On the other hand, if any shareholder objected or abstained from voting, the Chairman would ask the shareholder to put a checkmark in the square box [☒] of objection or abstention at the E-Voting tab. Shareholders or proxies who attended the Meeting and did not vote would be assumed to agree.
6. For proxies who attended the Meeting with the proxy form that the Grantor has already specified the vote, there was no need to vote in the E-Voting. The Company would count the votes according to the details specified in the proxy form. After that, the Chairman would announce the Meeting of the voting results of each agenda.
7. Before voting of each agenda, shareholders would have an opportunity to inquire or express any opinion related to that agenda;

Ask question by Chat:

1. Click at "Q&A" in Zoom and type a message.
2. Press the Enter key to send the message to the system.

Ask question by speak through microphone:

1. Click at "Reactions" in Zoom and click "Raise Hand"
2. The MC would call out the name of person who raise hand, and the host would allow he/she to turn on the microphone for inquiries. The shareholder needed to unmute the microphone himself/herself and then asked the question. If the shareholder did not speak through the microphone within one (1) minute, he/she was requested to type the question through the "Q&A" instead. The MC would read the question to the Meeting on your behalf.

Asking questions each time either via Chat or speak through microphone, shareholders who wish to inquire or express any opinion required to inform the name along with specifying whether attended the Meeting in person or as a proxy, followed by the queries or comments every time for the benefit of taking the Minutes of the Meeting correctly and completely. The Company allowed shareholders one (1) minute per agenda to ask questions and would resume the meeting immediately if no questions were asked. Additional questions would be typed in through the Q&A, the MC would read the questions later. Questions unrelated to the meeting agenda could be asked on Agenda 8: To consider on other matters (if any)

During the meeting, any attendee who had problems using the system was able to contact the administrator until the meeting ended via Call Center number 02-079-1811.

After the clarification, Mr. Trairat Jarutat, Assoc. Prof., the Chairman of the Board of Directors (the "Chairman"), presided over the Meeting and gave the opening statements of the 2025 Annual General Meeting of Shareholders as well as welcomed the shareholders attending the Meeting. The Chairman invited Ms. Pissamon Supap, the MC, to facilitate the Meeting and clarify the details of each agenda.

Agenda 1

To consider certifying the Minutes of the 2024 Annual General Meeting of Shareholders

The Chairman requested the Meeting to consider certifying the Minutes of the Annual General Meeting of Shareholders for the year 2024, which was held on April 25, 2024. Copies of the Minutes had already been sent to the shareholders with the invitation letter.

As there were no amendments or further questions proposed by the shareholders, the Chairman asked the Meeting to vote on the approval of the Minutes.

Required votes for approval.

Majority votes of the shareholders who attend the meeting and cast their votes.

Resolution

The Meeting considered and approved to certify the Minutes of the 2024 Annual General Meeting of Shareholders for the year 2024, with unanimous votes of the shareholders/proxies present and voting. The Meeting resolved as follows:

Agreed	926,065,950	votes	equivalent to	100.0000
Disagreed	0	votes	equivalent to	0.0000
Abstained	0	votes	equivalent to	0.0000
Total	926,065,950	votes	equivalent to	100.0000

Agenda 2

To consider and acknowledge the Company's operating results for the fiscal year 2024

The Chairman proposed the Meeting to consider and acknowledge the Company's operating results for the year 2024 and informed that the Board of Directors (the "Board") had provided an annual report, as detailed in the 2024 Annual Report (Form 56-1 One Report), which was delivered to the shareholders together with the invitation prior to the Meeting. The Company's operating results summarized as follows:

Sales Performance

- In 2024 the Company reported total sales revenue of THB 3,179 million, a decrease of THB 1,686 million (-35% YoY) from the THB 4,865 million recorded in 2023.
- The Company set a sales target of THB 4,000 million for 2024 and achieved approximately 80% of the target

Transfer Revenue Performance

- Total transfer revenue for 2024 amounted to THB 1,189 million, representing a decrease of THB 1,110 million (-48% YoY) from THB 2,299 million in 2023.
- The transfer target was set at THB 1,992 million, with the Company achieving approximately 60% of the target.

Gross Profit

- Gross profit for 2024 was THB 391 million, a decrease of THB 389 million (-50% YoY) from THB 780 million in the previous year.

Selling and Administrative Expenses

- In 2024, selling and administrative expenses totaled THB 399 million, representing a decrease of THB 142 million (-26% YoY) compared to THB 541 million in 2023.

This reduction was the result of effective cost management initiatives and more targeted marketing strategies, which led to a decrease in promotional and advertising expenditure.

Net Profit (Loss)

- The Company reported a net loss of THB 34 million in 2024, compared to a net profit of THB 162 million in 2023, reflecting a decrease of THB 196 million (-121% YoY)

- As of year-end 2024, the debt-to-equity (D/E) ratio stood at 0.77 times, indicating a sound capital structure.

Project Development and Operations

New Projects in 2024: During the year, the Company launched two new low-rise residential projects with a combined value of THB 2,100 million, namely *NC Neola Wongwaen – Lamlukka Khlong 5* and *Grand Townie Phet Kasem –Sai 5*

Active Projects: As of the end of 2024, the Company operated a total of 14 active residential projects, with an aggregate project value of THB 12,500 million. The Company also recorded a backlog of THB 260 million and inventory valued at THB 6,210 million.

Business Outlook for 2025

Looking ahead, the Company has set the following operational targets for 2025:

- **Sales target:** THB 4,000 million
- **Transfer target:** THB 2,000 million

To support these targets, the Company plans to launch five new residential projects with a total estimated value of THB 3,000 million, which will include:

- **Three projects** in the northern Bangkok metropolitan area
- **One project** in Chiang Mai
- **One project** in Chonburi

The MC briefly explained regarding the progress of the participation in the Thailand's Private Sector Collective Action Coalition Against Corruption ("CAC") that the Company has declared the determination to be part of the CAC.

The Company realizes and gives high precedence to the Collective Action Coalition of the CAC. Not only strictly abided by the policy on corruption since 2006 and has continued to strengthen, but the Company has also encouraged and fostered employees of all levels to have an anti-corruption sense in all aspects. Additionally, a spirit of responsibility has been nurtured among employees to perform their duty with integrity, ethics, and morale, which will lead to sustainable growth. The Board of Directors has determined the Anti-Corruption and Prevention Policy together with the Code of Business Conduct to which employees of all levels must strictly oblige.

Furthermore, the Company has allocated a complaint channel with the corresponding procedures that are timely and fair. Employees are expected to cooperate in the monitoring of operations according to the Good Governance Principle and Code of Business Conduct.

In 2024, no complaint or whistleblowing was made on any case against corruption, corporate governance, and business ethics. No issue or misconduct involving the prosecution of corruption of any sort was directly or indirectly made.

Moreover, the Anti-Corruption Policy has been disclosed to shareholders and general public via the Company's website and the 2024 Annual Report (Form 56-1 One Report).

The Chairman asked if any shareholder would like to ask a question or make a comment on the Company's business results in 2024. As there were no shareholders to propose amendments or further questioning, the Meeting duly acknowledged the Company's business results in 2024.

Agenda 3

To consider and approve the Financial Statements for the year 2024 ended December 31, 2024

The Chairman proposed the Meeting to consider and prepare the annual financial statements at the end of the Company's fiscal year, as at December 31, 2024, consisted of the Statement of Financial Position and the Statement of Comprehensive Income, which had been certified by the auditor and reviewed by the Board. The details attached with the invitation letter prior to the Meeting. The followings were a summary:

The Statements of Financial Position

Assets

As of 31 December 2024, the Company and its subsidiaries reported total assets of THB 5,360.68 million, a decrease of THB 233.54 million (-4.17% YoY) from the total assets reported as of 31 December 2023. This decline was primarily due to reductions in inventory and land development costs.

Liabilities

As of December 31, 2024, the Company and its subsidiaries had total liabilities of 2,324.02 million baht, a decrease of 130.03 million baht (-5.30% YoY) compared to total liabilities as of December 31, 2023. This decrease was attributed to the reduction in current liabilities, which included short-term loans from financial institutions and long-term loans due within one year.

Shareholders' Equity

The Company's shareholders' equity as of December 31, 2024, and December 31, 2023, amounted to THB 3,036.66 million and THB 3,140.17 million, respectively (-3.30% YoY)

The Statements of Comprehensive Income

In 2024, the Company and its subsidiaries had total revenue of THB 1,270.01 million, a decrease of THB 1,096.39 million (-46.33% YoY) from the year 2023. The primary source of income

was sales revenue of THB 1,188.71 million, a decrease of THB 1,110.43 million (-48.30% YoY) from the year 2023. This decrease was primarily due to economic pressures. The Thai economy in 2024 continues to face multiple challenges, and while there are signs of recovery in some sectors, various negative factors remain significant obstacles that directly impact the housing market.

The Company and its subsidiaries had a cost of sales at the amount of THB 797.74 million in 2024, a decrease of THB 1,519.64, a decrease of 721.90 million baht (-47.50% YoY) from the year 2023. This reduction was attributed to the company's more efficient control over sales costs.

The company and its subsidiaries reported a net loss of 33.67 million Baht, a profit margin of 120.77%, a decline from the net profit of 162.08 million Baht in 2023.

According to the resolution of the 2021 Annual General Meeting of Shareholders, the issuance and offering of debentures has been approved for the amount of not more than THB 1,000 million. Currently, the Company has already issued debentures two (2) times with details as follows:

- **No.1:** From the resolution of Board No.3/2021, held on May 14, 2021, approved the issuance and offering of debentures No.1/2021 in the amount of THB 150 million. The debentures were offered for sale to a limited number of not more than ten (10) investors (PP 10), with a term of debentures three (3) years from the issuing date, a fixed rate of interest at 4.85% per annum, due in 2024.
- **No.2:** From the resolution of Board No.6/2022, held on December 14, 2022, approved the issuance and offering of debentures No.1/2023 in the amount of THB 300 million. The debentures were offered to institutional investors, ultra-high net worth investors, and high net worth investors, with a term of debentures two (2) years from the issuing date, a fixed rate of interest at 6.00% per annum, due in 2025.
- **No.3:** From the resolution of Board No.4/2024 held on August 14, 2024, approved the issuance and offering of debentures 1/2024 in the amount of THB 200 million. The debentures were offered to institutional investors with no more than 10 persons in any 4 months period (PP10), with a term of debentures two (2) years five (5) months and twenty-seven (27) days from the issue date, a fixed rate of interest at 6.00% per annum, due in 2027.
- **No.4:** From the resolution of Board No.1/2025 held on 14, February 2025, approved the issuance and offering of debentures 1/2025 in the amount of THB 200 million. The debentures were offered to Institutional Investors, Ultra High Net Worth Investors and/or High Net Worth Investors (PP(II&HNW)) with a term of debentures two (2) years from the issue date, a fixed rate of interest at 6.25% per annum, due in 2027.

As a result, at present, the approved issuance and offering of debentures amounting to THB 1,000 million has remained at THB 600 million.

The Chairman asked if any shareholder would like to ask a question. As there were no shareholder to propose amendments or further questioning, the Chairman proposed that the shareholders vote to appropriate financial statements mentioned above.

Required votes for approval

Majority votes of the shareholders who attend the meeting and cast their votes.

Resolution

The Meeting considered and approved the financial statements for the year ended December 31, 2024, with unanimous votes of the shareholders/proxies present and voting. The Meeting resolved as follows:

Agreed	926,065,950	votes	equivalent to	100.0000
Disagreed	0	votes	equivalent to	0.0000
Abstained	0	votes	equivalent to	0.0000
Total	926,065,950	votes	equivalent to	100.0000

Agenda 4

To consider and approve the non-appropriation of net profit as a legal reserve and the non-dividend payment derived from operating results of the year 2024.

The Chairman proposed the Meeting to consider and approve the allocation of profit from the operating results of the fiscal year 2024 and dividend payment, with the following details:

According to Section 116 of the Public Limited Companies Act, B.E. 2535 (1992) and Article 51 of the Company's Articles of Association, the Company shall allocate part of its annual net profit as capital reserve of not less than 5% of the annual net profit after deduction of the accumulated losses brought forward amount (if any) until the amount of this capital reserve is not less than 10% of the registered capital, unless the Company's Articles of Association or other laws require more capital reserve.

According to the Company's operating results in 2024, the Company recorded a net profit of THB 23,874,823.28 Therefore, the Board of Directors agreed to propose the shareholders' meeting to consider and approve the non-appropriation of net profit as a legal reserve, the Company's

accumulated capital reserve as of December 31, 2024 totaled THB 122,200,000 which accounts for 9.81% of its registered capital (the Company has a paid-up capital of THB 1,245,283,691.00).

The Company has determined the policy for dividend payout which will be paid at a rate of not less than forty (40) percent of net profit of the consolidated financial statements after deduction of corporate income tax and allocation to legal reserve. Thus, the dividend payout should be based on various factors such as performance, financial position, liquidity, business expansion plan, and other matters related to the management of the Company under the condition that the operation must be beneficial to the Company as well as to its shareholders. From the performance in the past year 2024, the Company's consolidated financial statements showed a net loss of THB 33,672,126.16

Therefore, the Company's Board of Directors agreed to propose that the shareholder consider and approve non-dividend payment of the operating results for the year 2024, Due to the company's operating loss.

The Chairman asked if any shareholder would like to ask a question. As there were no shareholder to propose amendments or further questioning, the Chairman proposed that the shareholders vote to approve the non-appropriation of net profit as a legal reserve from the operating results of the fiscal year 2024 and non-dividend payment.

Required votes for approval

Majority votes of the shareholders who attend the meeting and cast their votes.

Resolution

The Meeting considered and approved the allocation of profit from the operating results of the fiscal year 2024 and dividend payment, with unanimous votes of the shareholders/proxies present and voting. The Meeting resolved as follows:

Agreed	926,065,950	votes	equivalent to	100.0000
Disagreed	0	votes	equivalent to	0.0000
Abstained	0	votes	equivalent to	0.0000
Total	926,065,950	votes	equivalent to	100.0000

Agenda 5

To consider and approve the election of the directors in replacement of those whose term was due for retirement by rotation.

The Chairman informed the Meeting that the Public Limited Companies Act B.E. 2535 (1992) and Article 18 of the Company's Articles of Association has stipulated that at every Annual General Shareholders' Meeting, one-third (1/3) of the directors shall retire from office. If the number of directors is not a multiple of three (3), then the number nearest to one-third (1/3) shall retire from office. There must be a drawing by lots to determine the directors retiring on the first and second years following the registration of the Company. In each subsequent year, the directors who occupy the position for the longest period shall retire.

In the 2025 Annual General Meeting of Shareholders, the directors whose terms expire were as follows:

- | | | |
|-----------------|-----------------|---|
| 1. Mr. Vichan | Amornrojanavong | Independent Director, Chairman of Audit committee, Chairman of Nomination and Remuneration and CG Committee |
| 2. Mr. Vorakarn | Dhepchalerm | Independent Director, Member of Audit committee, Member of Nomination and Remuneration and CG Committee |

The Board of Directors, with the endorsement of the Nomination, Remuneration, and Corporate Governance Committee ("NRC"), has individually assessed the qualifications and performance of the two directors. Both nominees were deemed highly qualified, possessing the knowledge, skills, and specialized expertise necessary for the role, as well as meeting all the criteria required of directors and independent directors under the Company's guidelines and applicable laws. Their capabilities are considered valuable assets to the Company's operations.

Accordingly, the NRC recommended that their names be proposed to the Board of Directors, and subsequently submitted to the 2025 Annual General Meeting of Shareholders, for consideration and approval for re-election to serve another term.

Required votes for approval

Majority votes of the shareholders who attend the meeting and cast their votes.

The Chairman proposed the meeting to vote for the two (2) directors individually, the details were as follows:

The first: Mr. Vichan Amornrojanavong Independent Director, Chairman of Audit committee, Chairman of Nomination and Remuneration and CG Committee

Resolution

The Meeting considered and approved the election of **Mr. Vichan Amornrojanavong** Independent Director, Chairman of Audit committee, Chairman of Nomination and Remuneration and CG Committee, with all the votes of the shareholders/proxies present and voting. The Meeting resolved as follows:

Agreed	926,065,950	votes	equivalent to	100.0000
Disagreed	0	votes	equivalent to	0.0000
Abstained	0	votes	equivalent to	0.0000
Total	926,065,950	votes	equivalent to	100.0000

The second: **Mr. Vorakarn Dhepchalerm** Independent Director, Member of Audit committee, Member of Nomination and Remuneration and CG Committee

Resolution

The Meeting considered and approved the election of **Mr. Vorakarn Dhepchalerm** Independent Director, Member of Audit committee, Member of Nomination and Remuneration and CG Committee, with all the votes of the shareholders/proxies present and voting. The Meeting resolved as follows:

Agreed	926,065,950	votes	equivalent to	100.0000
Disagreed	0	votes	equivalent to	0.0000
Abstained	0	votes	equivalent to	0.0000
Total	926,065,950	votes	equivalent to	100.0000

Agenda 6

To consider and approve the directors' remuneration for the year 2025

The Chairman informed the Meeting that the NRC has considered the criteria of remuneration for directors and agreed on the criteria corresponding to the responsibilities of members of the Board. The rate of remuneration for directors was close to the overall average of the industry and was reasonable to maintain qualified Board members as required by the Company. The NRC deemed it has been appropriate to submit to the Company's Board of Directors which is then to be proposed to the 2025 Annual General Meeting of Shareholders to approve the directors' remuneration for the year 2025 at the same rate as the previous as following details:

6.1 Meeting allowance and annual remuneration

6.1.1 Meeting allowance for the Board of Director

- Chairman THB 50,000/meeting
- Member THB 20,000/meeting

6.1.2 Annual remuneration for the Board of Director

- Chairman THB 440,000/person/year
- Member -None-

6.1.3 Meeting allowance for the Audit Committee

- Chairman THB 30,000/meeting
- Member THB 20,000/meeting

6.1.4 Annual remuneration for the Audit Committee

- Chairman THB 200,000/person/year
- Member THB 200,000/person/year

6.1.5 Meeting allowance for the Nomination and Remuneration and CG Committee

- Chairman THB 30,000/meeting
- Member THB 20,000/meeting

6.2 Bonus -None-

6.3 Other remuneration -None-

The Chairman asked if any shareholder would like to ask a question. As there were no shareholder to propose amendments or further questioning, the Chairman proposed that the shareholders vote to approve the directors' remuneration for the year 2025.

Required votes for approval

No less than two-thirds (2/3) of the shareholders who attend the meeting and cast their votes.

Resolution

The Meeting considered and approved the directors' remuneration for the year 2025, with unanimous votes of the shareholders/proxies present and voting. The Meeting resolved as follows:

Agreed	926,065,950	votes	equivalent to	100.0000
Disagreed	0	votes	equivalent to	0.0000
Abstained	0	votes	equivalent to	0.0000
Total	926,065,950	votes	equivalent to	100.0000

Agenda 7

To consider and approve the appointment of the auditor for the Financial Statements year 2025 and determination of the remuneration

The Chairman informed the Meeting that the Board considered and deemed it has been appropriate to propose to the Meeting to consider and approve the appointment of the auditor under Dharmniti Auditing Company Limited to be the Company's auditor for the year 2025 , name list of auditors as follows:

1. Miss Nitinee Kittikunapong CPA Registration No. 8843
(Signed the Financial Statement of the Company for the year 2022-2024) or
2. Miss Chotima Kitsirakorn CPA Registration No. 7318
(Signed the Financial Statement of the Company for the year 2020-2021) or
3. Miss Wannisa Ngambuathong CPA Registration No. 6838
(Never signed the Financial Statement of the Company) or
4. Miss Chutinant Kopraserthaworn CPA Registration No. 9201
(Never signed the Financial Statement of the Company) or
5. Mr. Thanawut Piboonsawat CPA Registration No. 6699
(Never signed the Financial Statement of the Company)

The Chairman then proposed to the Meeting to approve the audit fees by determining the auditor's remuneration for the year 2025 in the amount of THB 1,640,000, was the same as previous year, excluding other expenses.

The Chairman asked if any shareholder would like to ask a question. As there were no shareholder to propose amendments or further questioning, the Chairman proposed that the shareholders vote to approve the appointment of the auditor for the Financial Statements year 2025 and determination of the remuneration.

Required votes for approval

Majority votes of the shareholders who attend the meeting and cast their votes.

Resolution

The Meeting considered and approved the appointment of the auditor for the Financial Statements year 2025 and determination of the remuneration, with unanimous votes of the shareholders/proxies present and voting. The Meeting resolved as follows:

Agreed	926,065,950	votes	equivalent to	100.0000
Disagreed	0	votes	equivalent to	0.0000
Abstained	0	votes	equivalent to	0.0000
Total	926,065,950	votes	equivalent to	100.0000

Agenda 8

To consider on other matters (if any)

The Chairman asked if any shareholder would like to ask a question and/or make any comments.

Ms. Suchada Kang, acting as proxy from the Thai Investors Association, submitted the following question in advance:

"In many countries, physical shareholder meetings are becoming more common again as they allow for more effective face-to-face communication compared to online-only meetings. Therefore, I would like to propose that the Company consider organizing Annual General Meetings (AGM) and Extraordinary General Meetings (EGM) in a hybrid format—both physical and online—to enhance interaction and communication between shareholders, management, and the Board of Directors. This is also in line with the guidance issued by the Securities and Exchange Commission (SEC), as outlined in Letter No. ก ล ต . น ร . (ก) 11/2568 dated March 19, 2025, regarding best practices for organizing shareholders' meetings. Is such a hybrid format feasible for the Company?"

The Chairman clarified that The Chairman explained that the Board of Directors has considered several meeting formats, including physical meetings, electronic meetings (E-Meetings), and hybrid meetings that combine both. It was concluded that E-Meetings remain an efficient format for managing shareholder participation, especially for those residing in remote locations. However, with regard to hybrid meetings, the Company would need to implement systems that support both in-person and electronic participation. This could present challenges in terms of vote tallying integration, which may result in delays or disputes regarding the accuracy of vote counting.

Additionally, the Company has provided multiple channels for shareholders to contact the Company, such as Opportunity Day, through the SET Portal in every quarter, which will serve as another opportunity for shareholders to inquire about the business operations.


Nevertheless, the Company will continue to consider the option of organizing future shareholders' meetings in a hybrid format.


The Company provided individual shareholders with the right to propose additional meeting agenda, question items and to nominate directors in advance by distributing details via its website from October 10, 2024 to December 30, 2024. However, no item and name were proposed.


During the meeting, there were not additional shareholders attending the meeting, amounted of 30 shareholders attended the meeting both in person and by proxy. The total number of shares was 926,065,950 shares from the total issued and paid-up shares of 1,245,283,691 shares, accounted for 74.3659% of the Company's outstanding shares.

As there were no shareholder to propose amendments or further questioning, the Chairman thanked all shareholders for dedicating valuable time to attend the Meeting and thanked for their cooperation and support, then, declared the Meeting closed.

The Meeting adjourned at 15.02 PM.

Signature  Chairman
(Mr. Trairat Jarutat, Assoc. Prof.)

Minutes Approved by  _____
(Mr. Somchao Tanthathoedtham)

Minutes Recorder by  _____
(Miss. Porn Tippa Cheewaruangroj)